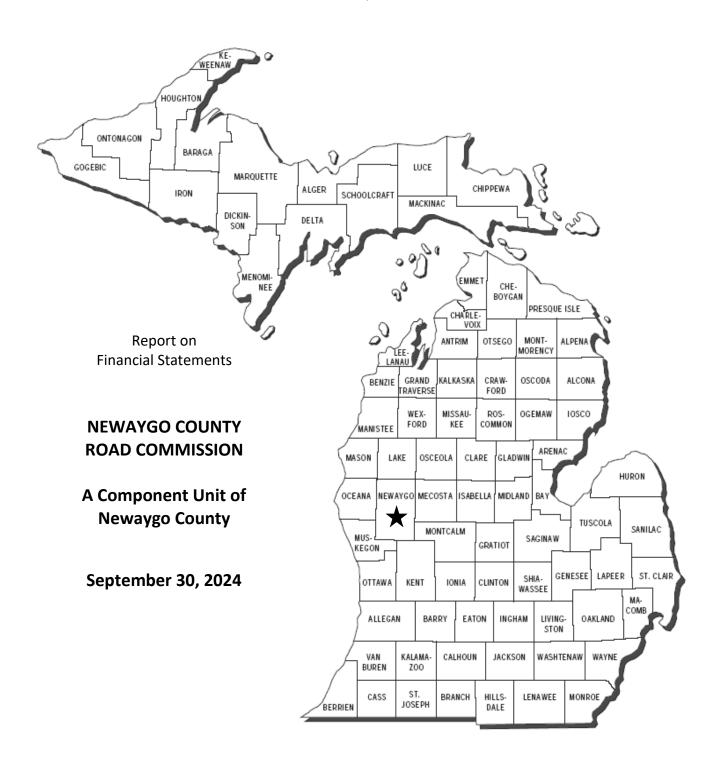
## **STATE OF MICHIGAN**

**Gretchen Whitmer, Governor** 

## **DEPARTMENT OF TREASURY**

**Rachael Eubanks, State Treasurer** 



Local Audit and Finance Division

Bureau of Local Government and School Services

## **BOARD OF COUNTY ROAD COMMISSIONERS**

March 10, 2025

William Gonyon Chairman

Douglas Harmon Vice-Chairman Lee Fetterley Member

Derek Wawsczyk Manager

Kerry Hewitt
Office Manager/Clerk

COUNTY POPULATION--2020 49,978

STATE EQUALIZED VALUATION--2024 3,261,936,155



GRETCHEN WHITMER

RACHAEL EUBANKS STATE TREASURER

#### INDEPENDENT AUDITOR'S REPORT

March 10, 2025

Board of County Road Commissioners Newaygo County Road Commission 935 One Mile Road White Cloud, Michigan 49349

Report on the Audit of the Financial Statements

#### **Opinions**

We have audited the accompanying financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Newaygo County Road Commission, a component unit of Newaygo County, Michigan, as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the Newaygo County Road Commission's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, major fund, and the aggregate remaining fund information of the Newaygo County Road Commission, as of September 30, 2024, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Newaygo County Road Commission, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Newaygo County Road Commission Page 2 March 10, 2025

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Newaygo Road Commission's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of
  expressing an opinion on the effectiveness of the Newaygo County Road Commission's
  internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.

Newaygo County Road Commission Page 3 March 10, 2025

Conclude whether, in our judgment, there are conditions or events, considered in the
aggregate, that raise substantial doubt about the Newaygo County Road Commission's
ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages one through seven, the budgetary comparison information, pension trend data, and other postemployment benefits trend data in Exhibits I through N be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Newaygo County Road Commission's basic financial statements. The accompanying supplementary and related information presented in Exhibits O through Q is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary and related information presented in Exhibits O through Q is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 10, 2025, on our consideration of the Newaygo County Road Commission's internal control over

Newaygo County Road Commission Page 4 March 10, 2025

financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Newaygo County Road Commission's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Newaygo County Road Commission's internal control over financial reporting and compliance.

Sincerely,

Cary Jay Vaughn, CPA, CGFM

Colo

Administrator

Local Audit and Finance Division

## TABLE OF CONTENTS

|   | Page |
|---|------|
| MANAGEMENT'S DISCUSSION AND ANALYSIS  | 1    |
| BASIC FINANCIAL STATEMENTSGOVERNMENT-WIDE/GOVERNMENTAL FUND FINANCIAL STATEMENTS  |      |
| EXHIBIT AStatement of Net Position  | 8    |
| EXHIBIT BStatement of Activities  | 9    |
| EXHIBIT CBalance SheetGovernmental Fund   | 10   |
| EXHIBIT DReconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position   | 11   |
| EXHIBIT EStatement of Revenues, Expenditures and Changes in Fund BalanceGovernmental Fund   | 12   |
| EXHIBIT FReconciliation of the Governmental FundStatement of Revenues, Expenditures, and Changes in Fund Balance to the Statement of Activities | 13   |
| EXHIBIT GStatement of Plan Net PositionFiduciary Fund   | 14   |
| EXHIBIT HStatement of Changes in Plan Net PositionFiduciary Fund  | 15   |
| NOTES TO FINANCIAL STATEMENTS   | 16   |
| REQUIRED SUPPLEMENTARY INFORMATION  |      |
| EXHIBIT IGeneral Operating FundSchedule of Revenues and Other Financing Sources Budgetary Comparison Schedule                                   | 41   |
| EXHIBIT JGeneral Operating FundSchedule of Expenditures Budgetary Comparison Schedule   | 42   |
| EXHIBIT KSchedule of Changes in the Road Commission's Net Pension  Liability and Related Ratios   | 43   |
| EXHIBIT LSchedule of Road Commission's ContributionsPensions  | 44   |
| EXHIBIT MSchedule of Changes in the Road Commission's Net OPEB  Liability and Related Ratios  | 45   |
| EXHIBIT NSchedule of Road Commission's ContributionsOPEB  | 46   |

## TABLE OF CONTENTS

| <u>Pa</u>  | ige |
|--|-----|
| SUPPLEMENTARY INFORMATION AND SCHEDULES  |     |
| XHIBIT OGeneral Operating FundAnalysis of Changes in Fund Balances4  | 17  |
| XHIBIT PGeneral Operating FundAnalysis of Revenues and Other Financing Sources 4   | 18  |
| XHIBIT QGeneral Operating FundAnalysis of Expenditures4  | 19  |
| eport on Internal Control Over Financial Reporting and on Compliance nd Other Matters Based on an Audit of the Financial Statements Performed Accordance With <i>Government Auditing Standards</i> | 50  |
| eport to Those Charged With Governance5  | 52  |

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year Ended September 30, 2024

Our discussion and analysis of the Newaygo County Road Commission's (Road Commission) financial performance provides an overview of the Road Commission's financial activities for the fiscal year ended September 30, 2024.

#### FINANCIAL HIGHLIGHTS

- The Road Commission invested \$6,135,644 into road and bridges. These were financed by \$346,226 in federal grants.
- The Road Commission contributed an additional \$172,793 towards its net pension liability and \$218,031 towards its net OPEB liability.

#### USING THIS ANNUAL REPORT

This report also contains supplementary information in addition to the basic financial statements. The basic financial statements include a series of financial statements. The Statement of Net Position and the Statement of Activities on Exhibits A and B provide information about the activities of the Road Commission as a whole and present a longer-term view of the Road Commission's finances. Fund financial statements start with Exhibit C. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Road Commission's operations in more detail than the government-wide statements by providing information about the Road Commission's most significant funds.

Reporting the Road Commission as a Whole

The Statement of Net Position and the Statement of Activities

These statements include all assets and liabilities using accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All the current year's revenues and expenses are considered regardless of when cash is received or paid.

These two statements report the Road Commission's net position and changes in them. You can think of the Road Commission's net position (the difference between assets and liabilities) as one way to measure the Road Commission's financial health, or financial position. Over time, increases or decreases in the Road Commission's net position are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the Road Commission's property tax base and the condition of the Road Commission's infrastructure, to assess the overall health of the Road Commission.

In the Statement of Net Position and the Statement of Activities, the Road Commission presents governmental activities. All the Road Commission's basic services are reported here. State and Federal grants along with township contributions finance most activities.

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year Ended September 30, 2024

### Report the Road Commission's Major Fund

#### **Fund Financial Statements**

The Road Commission currently presents only a general operating fund, which is a governmental fund. The fund financial statements are shown as Exhibit C and Exhibit E. All the Road Commission's basic services are reported in this fund, which focuses on how money flows into and out of the fund and the balance left at year-end that is available for spending. The fund is reported using an accounting method called modified accrual accounting. This method measures cash and all other financial assets that can be readily converted to cash. The general operating fund statements provide a detailed short-term view of the Road Commission's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the Road Commission's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds in a reconciliation included with the financial statements as Exhibits D and F.

### Additional Required Supplementary Information (RSI)

Following the basic financial statements is additional Required Supplementary Information that further explains and supports the information in the financial statements. The Required Supplementary Information includes budgetary comparison schedules, pension trend data, and trend data for other post-employment benefits.

#### Other Supplementary Information

Other supplementary information following the RSI includes combining financial statements of the individual funds of the Road Commission's general operating fund split between primary road, local road, and county road commission to comply with the reporting provisions issued by the Michigan Department of Transportation under Public Act 51 of 1951.

#### The Road Commission as a Whole

The Road Commission's net position increased from \$61,645,333 to \$65,437,558 for the year ended September 30, 2024. The net position increased \$3,792,225 compared to an increase of \$1,750,439 in the prior fiscal year. Our analysis focuses on the net position and changes in net position of the Road Commission's governmental activities.

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year Ended September 30, 2024

#### Net Position of Governmental Activities

|                                  | 9/30/2023 9/30/2024 Governmental Governmental |    |            |          |             |
|----------------------------------|---|----|------------|----------|-------------|
|                                  | <br>Activities                                |    | Activities | Variance |             |
| Current and Other Assets         | \$<br>6,602,774                               | \$ | 6,971,406  | \$       | 368,632     |
| Net Capital Assets               | 61,957,632                                    |    | 63,824,315 |          | 1,866,683   |
| Total Assets                     | <br>68,560,406                                |    | 70,795,721 |          | 2,235,315   |
| Deferred Outflow of Resources    | 1,995,333                                     |    | 1,664,617  |          | (330,716)   |
| Current Liabilities              | 1,188,427                                     |    | 1,259,771  |          | 71,344      |
| Non-current Liabilities          | <br>6,240,171                                 |    | 4,743,360  |          | (1,496,811) |
| Total Liabilities                | 7,428,598                                     |    | 6,003,131  |          | (1,425,467) |
| Deferred Inflow of Resources     | <br>1,481,808                                 |    | 1,019,649  |          | (462,159)   |
| Net Position                     |   |    |            |          |             |
| Net Investment in Capital Assets | 59,230,207                                    |    | 62,487,687 |          | 3,257,480   |
| Restricted                       | <br>2,415,126                                 |    | 2,949,871  |          | 534,745     |
| Total Net Position               | \$<br>61,645,333                              | \$ | 65,437,558 | \$       | 3,792,225   |

The restricted portion of net position used to fund the day-to-day operations within the provisions of Public Act 51 of 1951 increased \$534,745 (\$2,949,871 compared to \$2,415,126). This increase is due to increased funding received from the state from the MTF funding offset by the funds used to perform the infrastructure projects and pay the transportation note off early that have increased the net investment in capital assets. The increase of \$3,257,480 in the net investment in capital assets is due to the Road Commission investing funds into the county's road and bridge infrastructure and continuing to pay off its debt, including paying the transportation note off two years early, offset by the continued depreciation of the assets.

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year Ended September 30, 2024

### Changes in Net Position of Governmental Activities

|                                      | 2023 |            | 2024 |            | Difference |             |
|--------------------------------------|------|------------|------|------------|------------|-------------|
| Program Revenue                      |      | _          |      |            |            |             |
| Licenses and Permits                 | \$   | 61,006     | \$   | 137,401    | \$         | 76,395      |
| Federal Grants                       |      | 1,182,136  |      | 346,226    |            | (835,910)   |
| State Grants                         |      | 11,369,396 |      | 11,229,186 |            | (140,210)   |
| Contributions From Local Units       |      | 3,219,277  |      | 3,056,742  |            | (162,535)   |
| Charges for Services                 |      | 1,990,760  |      | 1,731,862  |            | (258,898)   |
| Investment Earnings                  |      | 119,078    |      | 146,927    |            | 27,849      |
| Other Contributions                  |      | 10,017     |      | 146,893    |            | 136,876     |
| General Revenue                      |      |            |      |            |            |             |
| Gain on Equipment Disposal           |      | -          |      | 151,151    |            | 151,151     |
| Total Revenue                        |      | 17,951,670 |      | 16,946,388 |            | (1,005,282) |
| Expenses                             |      |            |      |            |            |             |
| Primary Road Maintenance             |      | 4,607,711  |      | 1,945,929  |            | (2,661,782) |
| Local Road Maintenance               |      | 5,175,556  |      | 4,846,002  |            | (329,554)   |
| State Trunkline                      |      | 1,314,962  |      | 1,223,783  |            | (91,179)    |
| State Trunkline Non-Maintenance      |      | 676,821    |      | 564,501    |            | (112,320)   |
| Net Equipment Expense                |      | (120,630)  |      | (60,950)   |            | 59,680      |
| Net Administrative Expense           |      | 727,326    |      | 799,179    |            | 71,853      |
| Nonroad Projects                     |      | 61,464     |      | 17,876     |            | (43,588)    |
| Infrastructure Depreciation Expense  |      | 4,356,238  |      | 4,460,412  |            | 104,174     |
| Compensated Absences                 |      | (814)      |      | 11,871     |            | 12,685      |
| Other Postemployment Benefit Expense |      | (859,900)  |      | (833,153)  |            | 26,747      |
| Pension Expense                      |      | 178,832    |      | 107,641    |            | (71,191)    |
| Interest Expense                     |      | 83,665     |      | 71,072     |            | (12,593)    |
| Total Expenses                       |      | 16,201,231 |      | 13,154,163 |            | (3,047,068) |
| Change in Net Position               |      | 1,750,439  |      | 3,792,225  |            | 2,041,786   |
| Ending Net Position                  | \$   | 61,645,333 | \$   | 65,437,558 | \$         | 3,792,225   |

#### **Governmental Activities**

As noted above, the revenues for the Road Commission's governmental revenues decreased by \$1,005,282 or 6%, while expenses decreased \$3,047,068 or 19%. The decrease in revenues was due to an decrease in federal and state grants for road and bridge projects performed, a decrease amount of local unit contributions towards more road projects as the Road Commission did not sell any federal aid funds this year, a decrease in charges for services for trunkline and non-trunkline projects performed, offset by an overall increase in interest rates, an increase in other

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year Ended September 30, 2024

contributions, and an increase in gain on equipment disposal from turning in equipment. The decrease in expenses is primarily due to the decrease in the primary and local road maintenance projects as numerous, large seal coat projects were performed last year, and decreases from trunkline maintenance and non-trunkline projects.

#### THE ROAD COMMISSION'S FUND

As the Road Commission completed the year, its general operating fund (as presented in the balance sheet on Exhibit C and the change in fund balance on Exhibit E reported a fund balance of \$5,761,265 which is less than last year's \$5,913,412. The primary reasons for the General Operating Fund's decrease in fund balance of \$152,147 mirror the governmental activities' analysis highlighted in the prior paragraph, especially the funds used for the infrastructure projects and the early payoff of the transportation note.

#### CAPITAL ASSET AND DEBT ADMINISTRATION

#### Capital Assets

At the fiscal year end, the Road Commission had \$63,824,315 invested in a broad range of capital assets, including land, buildings, equipment, roads, and bridges. This amount represents a net increase (including additions and deductions) of \$1,866,683.

#### Capital Assets at Year-End

|                                      | <br>09/30/23     |    | 09/30/24     |
|--------------------------------------|------------------|----|--------------|
| Capital Assets Not Being Depreciated | _                |    | _            |
| Land and Improvements                | \$<br>118,044    | \$ | 118,044      |
| InfrastructureLand and Improvements  | 2,033,407        |    | 2,033,407    |
| Subtotal                             | 2,151,451        |    | 2,151,451    |
| Capital Assets Being Depreciated     |                  |    |              |
| Land Improvements                    | 90,517           |    | 90,517       |
| Buildings                            | 3,585,484        |    | 3,606,269    |
| Road Equipment*                      | 11,389,584       |    | 12,315,031   |
| Shop Equipment                       | 303,932          |    | 303,932      |
| Office Equipment                     | 252,931          |    | 254,838      |
| Engineer's Equipment                 | 91,401           |    | 91,401       |
| InfrastructureBridges                | 21,025,409       |    | 21,671,327   |
| InfrastructureRoads                  | <br>76,490,163   |    | 79,698,505   |
| Subtotal                             | 113,229,421      |    | 118,031,820  |
| Total Capital Assets                 | 115,380,872      |    | 120,183,271  |
| Total Accumulated Depreciation       | (53,423,240)     |    | (56,358,956) |
| Total Net Capital Assets             | \$<br>61,957,632 | \$ | 63,824,315   |
|                                      | <br>             |    |              |

<sup>\*</sup>Includes leased road equipment

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year Ended September 30, 2024

This year's major capital asset additions included the following:

| Reconstruction of Bridges                          | \$<br>645,918   |
|--|-----------------|
| Resurfacing Projects and Related Land Improvements | 5,489,726       |
| Buildings  | 20,785          |
| Trucks/Road Equipment                              | 1,202,020       |
| Shop/Engineer/Office Equipment                     | 1,907           |
|  |                 |
| Total Additions                                    | \$<br>7,360,356 |

The Road Commission's FY 2024/2025 Capital Budget calls for it to continue to spend funds for equipment purchases and road/bridge projects. The Road Commission has no plans to issue additional debt to finance these projects. More detailed information about the Road Commission's capital assets is presented in Note D to the financial statements.

#### Debt

At the fiscal year end, the Road Commission had \$1,336,628 in debt versus \$2,727,425 during the prior period, a decrease of \$1,390,797 as seen below:

#### Outstanding Debt, at Year-End

|   | 2023 |                        | 2023                 |    | <br>2024                 |  | Variance |
|---|------|------------------------|----------------------|----|--------------------------|--|----------|
| Lease Agreements<br>Transportation Note | \$   | 1,512,425<br>1,215,000 | \$<br>1,336,628<br>- | \$ | (175,797)<br>(1,215,000) |  |          |
| Total                                   | \$   | 2,727,425              | \$<br>1,336,628      | \$ | (1,390,797)              |  |          |

The Road Commission made debt payments in the amount of \$1,390,797 during the fiscal year, which included an additional \$820,000 to pay off the transportation note two years early. More detailed information about the Road Commission's long-term liabilities which includes vested employee benefits is presented in Note E to the financial statements.

#### GENERAL FUND BUDGETARY HIGHLIGHT

Over the course of the year, the Board of County Road Commissioners revised the budget several times. These budget amendments fall into two categories. The first category includes amendments based on the Federal and State grants received or not received for road and bridge projects. The second category includes year-end adjustments to account for accruals and then the spread of the distributive and non-distributive expenses incurred by the Road Commission.

# MANAGEMENT'S DISCUSSION AND ANALYSIS For the Fiscal Year Ended September 30, 2024

#### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGET**

The Road Commission derived approximately 66% of its revenue from the motor vehicle fund revenue collected in fiscal year 2024. The motor vehicle fund revenue increased about 3.52% from the previous fiscal year and increased 7.24% from the 2022 fiscal year. The Newaygo County Road Commission budgeted for additional road projects during the fiscal year 2024 and will continue to do so in 2025, as well as continue the cost share programs with the Townships. We had another busy and big construction season in fiscal year 2024. The Road Commission completed approximately 4.2 million of Local Township projects and Bridge Construction. The Road Commission received approximately 17.5% of its revenues from township contributions. This amount fluctuates with the approved road projects and depends on what and how much the townships can afford to participate as well as weather during the construction season.

The Board of County Road Commissioners considered many factors when setting the fiscal year 2024 budget. A few of the factors considered in determining the budget were the economy, the increased cost in maintaining the road system, any new funding monies coming in, and Federal and State aid monies. The main factors that were considered during the budget were the cost of fuel prices and winter maintenance, salt prices, increase in equipment costs, and the cost of supplies and any additional funding that road commissions might see. The Board of County Road Commissioners also factored in the amount of projected Township Projects, Federal Aid Projects, and Local Bridge Projects accepted for the 2025 fiscal year.

Amounts available for appropriation in the 2025 fiscal year budget are \$18,025,916.

The Board realizes, and the reader should also understand, that there are not sufficient funds available to repair and/or rebuild every road in Newaygo County's transportation system. Therefore, the Board attempts to spend the public's money wisely and equitably, and in the best interest of the motoring public and the citizens of Newaygo County.

### CONTACTING THE ROAD COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the Road Commission's finances and to show accountability for the money it receives. If you have any questions about this report or need additional financial information, contact the Road Commission's administrative offices at: 935 One Mile Road, White Cloud, Michigan 49349.

| NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF NET POSITION September 30, 2024  |    | EXHIBIT A  |
|--|----|--|
| ASSETS Cash Investments Accounts Receivable Sundry Accounts  | \$ | 1,837,242<br>1,424,375<br>20,553                       |
| StateTrunkline Maintenance Michigan Transportation Fund StateOther Due From TownshipsRoad Agreements   |    | 106,372<br>1,681,003<br>433<br>18,630                  |
| Inventories Road Materials Equipment Parts and Materials Prepaid Expenses  |    | 1,216,049<br>583,879<br>82,870                         |
| Current Assets   |    | 6,971,406  |
| Capital AssetsNon-Depreciating Capital AssetsDepreciating  |    | 2,151,451<br>61,672,864                                |
| Total Non-Current Assets   |    | 63,824,315   |
| Total Assets   |    | 70,795,721   |
| DEFERRED OUTFLOWS OF RESOURCES  Deferred Outflow-Pension RelatedChange in Investments Deferred Outflow-Pension RelatedChange in Experience Deferred Outflow-Pension RelatedChange in Assumptions Deferred Outflow-Pension RelatedEmployer Contributions Deferred Outflow-OPEB RelatedChange in Assumptions |    | 534,929<br>259,184<br>400,837<br>390,000<br>79,667     |
| Total Deferred Outflow of Resources  |    | 1,664,617  |
| LIABILITIES  Current Liabilities  Accounts Payable  Accrued Liabilities  Leases Payable-Due Within One Year  |    | 883,283<br>61,810<br>160,131                           |
| Vested Employee Benefits Payable-Due Within One Year   |    | 154,547  |
| Total Current Liabilities  |    | 1,259,771  |
| Non-Current Liabilities Advances from State Leases Payable-Due in More Than One Year Vested Employee Benefits Payable-Due in More Than One Year Net OPEB Liability Net Pension Liability   |    | 265,048<br>1,176,497<br>51,515<br>224,981<br>3,025,319 |
| Total Non-Current Liabilities  |    | 4,743,360  |
| Total Liabilities  |    | 6,003,131  |
| DEFERRED INFLOW OF RESOURCES  Deferred Inflow-Pension RelatedChange in Experience Deferred Inflow-OPEB RelatedChange in Investments Deferred Inflow-OPEB RelatedChange in Experience Deferred Inflow-OPEB RelatedChange in Assumptions   |    | 97,956<br>114,286<br>580,046<br>227,361                |
| Total Deferred Outflow of Resources  |    | 1,019,649  |
| NET POSITION  Net Investment in Capital Assets Restricted for Road Operations  |    | 62,487,687<br>2,949,871                                |
| Total Net Position   | Ş  | 65,437,558   |

## For the Fiscal Year Ended September 30, 2024

| Program Expenses                                   |                  |
|--|------------------|
| Primary Road Maintenance                           | \$<br>1,945,929  |
| Local Road Maintenance                             | 4,846,002        |
| State Trunkline Maintenance                        | 1,223,783        |
| State Trunkline Nonmaintenance                     | 564,501          |
| Net Equipment Expense                              | (60,950)         |
| Net Administrative Expense                         | 799,179          |
| Non-Road Projects                                  | 17,876           |
| Infrastructure Depreciation                        | 4,460,412        |
| Compensated Absences                               | 11,871           |
| Other Post Employment Benefit Expense              | (833,153)        |
| Pension Expense                                    | 107,641          |
| Interest Expense                                   | <br>71,072       |
| Total Program Expenses                             | <br>13,154,163   |
| Program Revenue                                    |                  |
| Charges for Services                               |                  |
| License and Permits                                | 137,401          |
| Charges for Services                               | 1,731,862        |
| Operating Grants and Contributions                 |                  |
| Michigan Transportation Funds                      | 11,128,024       |
| Contributions From Local Units                     | 3,056,742        |
| Investment Earnings                                | 146,927          |
| Other Revenue                                      | 146,893          |
| Capital Grants and Contributions  Federal Grants   | 346,226          |
| State Grants                                       | 101,162          |
| Total Program Revenue                              | 16,795,237       |
| Net Program Revenue                                | <br>3,641,074    |
| -  | 3,041,074        |
| General Revenue  Gain/(Loss) on Equipment Disposal | 151,151          |
|  |                  |
| Change in Net Position                             | <br>3,792,225    |
| Net Position                                       | C4 C45 0C5       |
| Beginning of Year                                  | <br>61,645,333   |
| End of Year  | \$<br>65,437,558 |

| September 30, 2024 |
|--------------------|
|                    |

| <u>ASSETS</u>                      |    | General<br>Operating<br>Fund |
|------------------------------------|----|------------------------------|
| Cash                               | \$ | 1,837,242                    |
| Investment                         |    | 1,424,375                    |
| Accounts Receivable                |    |                              |
| Sundry Accounts                    |    | 20,553                       |
| StateTrunkline Maintenance         |    | 106,372                      |
| Michigan Transportation Fund       |    | 1,681,003                    |
| StateOther                         |    | 433                          |
| Due From TownshipsRoad Agreements  |    | 18,630                       |
| Inventories                        |    |                              |
| Road Materials                     |    | 1,216,049                    |
| Equipment Parts and Materials      |    | 583,879                      |
| Prepaid Expenses                   |    | 82,870                       |
| Total Assets                       | \$ | 6,971,406                    |
| <u>LIABILITIES</u>                 |    |                              |
| Liabilities                        |    |                              |
| Accounts Payable                   | \$ | 883,283                      |
| Accrued Liabilities                |    | 61,810                       |
| Advances                           |    |                              |
| State Trunkline Equipment Purchase |    | 153,275                      |
| State Trunkline Maintenance        |    | 111,773                      |
| Total Liabilities                  |    | 1,210,141                    |
| FUND BALANCE                       |    |                              |
| Nonspendable                       |    |                              |
| Inventory/Prepaid Expenses         |    | 1,882,798                    |
| Restricted for Road Operations     | _  | 3,878,467                    |
| Total Fund Balance                 |    | 5,761,265                    |
| Total Liabilities and Fund Balance | \$ | 6,971,406                    |
|                                    |    |                              |

| RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET TO THE STATEMENT OF NET POSITION                                | EXITIDIT D       |
|---|------------------|
| September 30, 2024  |                  |
|   |                  |
| Total Governmental Fund Balance   | \$<br>5,761,265  |
| Amounts reported for governmental activities in the Statement of Net Position are different because:                  |                  |
| Capital assets used for governmental activities are not financial resources and,                                      |                  |
| therefore, are not reported in the governmental funds.  | 63,824,315       |
| Employee compensated absences are payable over a long period of years and do not                                      |                  |
| represent a claim on current financial resources; therefore, they are not reported as                                 | (206.062)        |
| financial resources; therefore, they are not reported as governmental fund liabilities.                               | (206,062)        |
| The Net Pension Liability is not due and payable in the current period and is not reported in the governmental funds. | (3,025,319)      |
| Certain pension contributions and changes in pension plan net position are reported                                   |                  |
| as deferred outflows of resources in the statement of net position, but are reported                                  |                  |
| as expenses in the governmental funds.  | 1,486,994        |
| The Net OPEB Liability is not due and payable in the current period and is not reported                               |                  |
| in the governmental funds.  | (224,981)        |
| Certain changes in the OPEB plan net position are reported as deferred outflows                                       |                  |
| and inflow of resources in the statement of net position, but are reported as   | (0.10.005)       |
| expenses in the governmental funds.   | (842,026)        |
| Long term liabilities are not due and payable in the current period and are not reported                              | /4.005.555       |
| in the governmental funds.  | <br>(1,336,628)  |
| Net Position of Governmental Activities   | \$<br>65,437,558 |

**EXHIBIT D** 

The Notes to Financial Statements are an integral part of this statement.

NEWAYGO COUNTY ROAD COMMISSION

NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE--GOVERNMENTAL FUND For the Fiscal Year Ended September 30, 2024

|                                   | General<br>Operating<br>Fund |
|-----------------------------------|------------------------------|
| Revenues                          |                              |
| Licenses and Permits              | \$<br>137,401                |
| Federal Grants                    | 346,226                      |
| State Grants                      | 11,229,186                   |
| Contributions From Local Units    | 3,083,491                    |
| Charges for Services              | 1,731,862                    |
| Interest and Rents                | 146,927                      |
| Other Revenue                     | 146,893                      |
| Total Revenues                    | 16,821,986                   |
| Expenditures                      |                              |
| Public Works                      | 15,443,735                   |
| Capital Outlay (Net)              | 219,680                      |
| Debt Service                      | 1,598,647                    |
| Total Expenditures                | <br>17,262,062               |
| Excess of Revenues Over           |                              |
| (Under) Expenditures              | (440,076)                    |
| Other Financing Sources           |                              |
| Gain/(Loss) on Equipment Disposal | 151,151                      |
| Lease Proceeds                    | 136,778                      |
| Total Other Financing Sources     | 287,929                      |
| Net Change in Fund Balance        | (152,147)                    |
| Fund BalanceBeginning             | <br>5,913,412                |
| Fund BalanceEnding                | \$<br>5,761,265              |

12

| NEWAYGO COUNTY ROAD COMMISSION RECONCILIATION OF THE GOVERNMENTAL FUND STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE TO THE STATEMENT OF ACTIVITIES For the Fiscal Year Ended September 30, 2024  | EXHIBIT F       |
|---|-----------------|
| Net Change in Fund BalanceTotal Governmental Fund   | \$<br>(152,147) |
| Amounts reported for governmental activities in the Statement of Activities are different because:  |                 |
| Governmental funds report capital outlays as expenditures. However, in the  |                 |
| Statement of Activities, the cost of those assets is allocated over their   |                 |
| estimated useful lives and reported as depreciation expense.  |                 |
| Add-Capital Outlay  | 7,360,356       |
| DeductDepreciation Expense  | (5,493,673)     |
| Revenues earned but not available for current resources are not reported in the funds.  | (26,749)        |
| The increase in accumulated employee sick and vacation pay and other  |                 |
| similar expenses reported in the Statement of Activities do not require the use   |                 |
| of current resources, and therefore, are not reported in the fund financial   |                 |
| statements until they come due for payment.   | (11,871)        |
| The decrease in Net OPEB Liability reported in the Statement of Activities does not   |                 |
| require the use of resources, and therefore, is not reported in the fund  |                 |
| statements until it comes due for payment.  | 833,153         |
| The increase in Net Pension Liability reported in the Statement of Activities does not  |                 |
| require the use of resources, and therefore, is not reported in the fund  |                 |
| statements until it comes due for payment.  | (107,641)       |
| Debt proceeds provide current financial resources to governmental funds, but entering into debt agreements increases long-term liabilities in the Statement of Net Position. Repayment of notes/leases payable is an expenditure in governmental funds, but reduces the long term |                 |
| liabilities in the Statement of Net Position.   | <br>1,390,797   |
| Change in Net Position of Governmental Activities   | \$<br>3,792,225 |

NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF PLAN NET POSITION FIDUCIARY FUND September 30, 2024

The Notes to Financial Statements are an integral part of this statement.

**EXHIBIT G** 

|  | OPEB |           |
|--|------|-----------|
|  |      | Trust     |
| <u>ASSETS</u>                                |      |           |
| Investments at Fair Market Value             |      |           |
| Money Markets                                | \$   | 2,651,192 |
| Total Assets                                 |      | 2,651,192 |
| <u>LIABILITIES</u>                           |      |           |
| Total Liabilities                            |      |           |
| NET POSITION                                 |      |           |
| Restricted for Other Postemployment Benefits | \$   | 2,651,192 |

## NEWAYGO COUNTY ROAD COMMISSION STATEMENT OF CHANGES IN PLAN NET POSITION--FIDUCIARY FUND

**EXHIBIT H** 

For the Fiscal Year Ended September 30, 2024

|   | OPEB<br>Trust   |
|---|-----------------|
| Additions   |                 |
| Contributions   |                 |
| Employer  | \$<br>448,829   |
| Total Contributions                                       | <br>448,829     |
| Investment Income   |                 |
| Interest and Dividends                                    | 375,270         |
| Net Investment Income (Loss)                              | <br>375,270     |
| Total Additions   | <br>824,099     |
| Deductions  |                 |
| Benefits Paid   | (148,829)       |
| Administrative Expenses                                   | <br>(4,871)     |
| Total Deductions  | (153,700)       |
| Change in Net Position                                    | 670,399         |
| Net Position Restricted for Other Postemployment Benefits |                 |
| Beginning of Year   | 1,980,793       |
| End of Year   | \$<br>2,651,192 |

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Newaygo County Road Commission (Road Commission) conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by the Road Commission:

#### Reporting Entity

The Road Commission, which was established pursuant to the County Road Law, Michigan Compiled Laws (MCL) 224.1, is governed by an elected 3-member Board of County Road Commissioners. The Road Commission may not issue debt or levy a tax without the approval of the County Board of Commissioners.

The criteria established by the Governmental Accounting Standards Board (GASB) Statement No. 61, *The Financial Reporting Entity*, for determining the reporting entity includes oversight responsibility, fiscal dependency and whether the financial statements would be misleading if the component unit data were not included. Based on the above criteria, these financial statements present the Road Commission which is a discretely presented component unit of Newaygo County.

The Road Commission General Operating Fund is used to control the expenditures of Michigan Transportation Fund (MTF) money distributed to the county, which are earmarked by law for street and highway purposes. The Board of County Road Commissioners is responsible for the administration of this fund.

## **BASIS OF PRESENTATION**

#### Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all non-fiduciary activities of the Road Commission. There is only one fund reported in the government-wide financial statements.

The Statement of Net Position presents the Road Commission's assets and liabilities with the difference being reported as either net investment in capital assets or restricted net position.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services or privileges provided by a given function or segment; and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and

# NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

other items not properly included among program revenues are reported instead as general revenue.

#### Basis of Presentation--Fund Financial Statements

Separate financial statements are provided for the General Operating Fund (governmental fund). The General Operating Fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

#### Measurement Focus/Basis of Accounting--Government-Wide Financial Statements

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Amounts reported as program revenue include: 1) charges to customer or applicants for goods or services or privileges provided; and 2) Michigan Transportation Funds, State/Federal contracts, and township contributions. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

When both restricted and unrestricted resources are available for use, it is the Road Commission's policy to use restricted resources first, then unrestricted resources as needed.

The Road Commission reports the following major governmental fund:

The General Operating fund is the operating fund of the Commission. It is used to account for all financial resources, except those required to be accounted for in another fund.

Additionally, the Road Commission reports the following fund type:

Fiduciary funds--The Other Postemployment Benefit Trust fund is used to account for assets held in a trustee capacity on behalf of retirees for postretirement health care plans.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Measurement Focus/Basis of Accounting--Fund Financial Statements

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

Michigan Transportation Funds, grants, permits, township contributions, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

#### Cash and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

#### <u>Receivables</u>

Receivables consist primarily of the balance of fuel tax and trunkline maintenance fees due from the State of Michigan and the balances due from local units of government and individuals for goods and services provided. These balances are reported net of estimated uncollectible balances (though estimated uncollectible balances were zero at year-end).

#### Inventories

Inventories are priced at cost as determined on the average cost method. Inventory items are charged to road construction, equipment maintenance, repairs, and operations as used.

### **Capital Assets**

Capital assets, which include property, plant and equipment, and infrastructure assets (e.g., roads, bridges, and similar items) are reported in the General Operating fund in the government-wide financial statements. Capital assets are defined by the Road Commission as assets with an

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

initial individual cost of more \$1,000. Such assets are recorded at cost or estimated historical cost of purchase or construction. Donated capital assets are recorded at estimated fair market value at the date of donation. All Road Commission equipment is capitalized if there is a Schedule C rate for it, regardless of the cost.

#### **Depreciation**

Depreciation is computed on the sum-of-the-years'-digits method for road equipment and straight-line method for all other capital assets. The depreciation rates are designed to amortize the cost of the assets over their estimated useful lives as follows:

| Buildings             | 30 to 50 years |
|-----------------------|----------------|
| Road Equipment        | 5 to 8 years   |
| Shop Equipment        | 10 years       |
| Engineering Equipment | 4 to 10 years  |
| Office Equipment      | 4 to 10 years  |
| InfrastructureRoads   | 8 to 30 years  |
| InfrastructureBridges | 12 to 50 years |

#### Advances

Advances consist of monies provided by the MDOT to provide cash flow to finance equipment and services provided by the Commission on MDOT trunkline designated roads and monies received in advance of various other services. The cost of equipment and services used to provide these services is billed to the MDOT periodically.

#### **Long-Term Obligations**

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position.

#### **Compensated Absences**

Under the Road Commission's personnel policy and contracts negotiated with employee groups, individual employees have a vested right to receive payments for unused vacation and sick leave under formulas and conditions specified in the policy and contracts. Accumulated leave of the General fund is recorded on the Statement of Net Position and not on the General fund Balance Sheet because it is not expected to be liquidated with expendable available financial resources.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Municipal Employees Retirement System (MERS) of Michigan and additions to/deductions from MERS' fiduciary net position have been determined on the same basis as they are reported by MERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position and/or balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) or inflow (revenue) until then. In this category deferred outflows of resources related to the defined benefit pension and OPEB plans. The deferred outflows/inflows of resources related to pensions and OPEB are from the following sources: difference between expected and actual experience, changes in assumptions, net difference between projected and actual earnings on pension plan investments, and employer contributions to the plan subsequent to the measurement date.

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

#### **Fund Balance Classifications**

In the fund financial statements, governmental funds report the following components of fund balance which comprise a hierarchy based on the extent to which the Road Commission is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

### Nonspendable Fund Balances

Nonspendable fund balances include amounts in governmental funds to designate amounts which are not available for spending or are legally or contractually required to be maintained.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE A--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The non-spendable amount reported is related to the inventory on hand of \$1,799,928 and prepaid expenses of \$82,870.

### Restricted Fund Balances

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The remaining Road Commission Funds are restricted as they can only be used in accordance with Public Act 51 of 1951.

The Newaygo County Road Commission does not have a formal minimum fund balance policy.

#### NOTE B--BUDGETARY PROCEDURES

Budgetary procedures are established pursuant to Public Act 2 of 1968, Michigan Compiled Laws (MCL) 141.421, which requires the Board of County Road Commissioners to approve a budget for the General Operating Fund. Pursuant to the Act, the Road Commission's chief administrative officer (manager) prepares and submits a proposed operating budget to the board for its review and consideration. The Board of County Road Commissioners conducts a public budget hearing and, subsequently, adopts the operating budget. The budget is prepared on the modified accrual basis of accounting, which is the same basis as the fund financial statements.

#### NOTE C--CASH AND INVESTMENTS

MCL 129.91 et seq., authorizes the County to deposit and invest in the accounts of federally insured banks, credit unions, savings and loan associations, bonds, securities, and other obligations of the United States, or any agency or instrumentality of the United States; United States government or federal agency obligation repurchase agreements; bankers' acceptance of United States banks; mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan; and commercial paper within the two highest classifications that mature not more than 270 days after the date of purchase, and do not involve more than half of any fund. Financial institutions eligible for deposit of public funds must maintain an office in Michigan. The Road Commission deposits are made in accordance with statutory authority. Deposits are carried at cost. Deposits of the County Road Fund are in various banks in the name of the County Treasurer.

The Road Commission has designated two banks for the deposit of its funds. The investment policy adopted by the Board, in accordance with Public Act 20 of 1943, has authorized investment in the instruments described in the preceding paragraph. The Road Commission's deposit and investment policy is in accordance with statutory authority.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE C--CASH AND INVESTMENTS (Continued)

The OPEB Trust Fund was established with the Municipal Employees' Retirement System (MERS) as governmental trust under Section 115 of the Internal Revenue Code to hold the assets of the retiree health funding vehicle and is administered under the discretion of MERS as fiduciary, directly by (or through a combination of) MERS or MERS duly appointed Program Administrator.

At year end, the Road Commission's deposits and investments were reported in the basic financial statements in the following categories:

|                     | Operating                 | OPEB              |                           |
|---------------------|---------------------------|-------------------|---------------------------|
|                     | Fund                      | Trust Fund        | Total                     |
| Cash<br>Investments | \$ 1,837,242<br>1,424,375 | \$ -<br>2,651,192 | \$ 1,837,242<br>4,075,567 |
|                     | \$ 3,261,617              | \$ 2,651,192      | \$ 5,912,809              |

#### **Custodial Credit Risk of Bank Deposits**

Custodial credit risk is the risk that in the event of a bank failure, the Road Commission's deposits may not be returned to it. The Road Commission does not have a deposit policy for custodial credit risk. At year end, the Road Commission had \$1,960,803 of bank deposits (checking and savings accounts) of which \$250,000 was FDIC insured and the remaining \$1,710,803 was uninsured and uncollateralized. The Road Commission also maintains \$100 in imprest cash.

#### Investments Authorized by the Road Commission's Investment Policy

The Road Commission's investment policy only authorizes investment in all those that are authorized by law. The Road Commission has limited its investments to government operating money markets and government securities purchased in the name of the Road Commission.

#### **Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates that will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Road Commission manages its exposure to interest rate risk is by participating in mutual funds which hold diverse investments that are authorized by law for direct investment. The Michigan Class investment account has a weighted average maturity of 32 days.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE C--CASH AND INVESTMENTS (Continued)

### Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. The Michigan Class investment account is rated AAAm by S&P. The MERS Trust Funds are not rated.

### **Custodial Credit Risk**

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. Michigan law and the Road Commission's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits. With respect to investments, custodial credit risk generally applies only to direct investments in marketable securities. Custodial credit risk does not apply to the Road Commission's investment.

#### Investments in Entities that Calculate Net Asset Value per Share

The Road Commission's investments in the Michigan CLASS government investment pool of \$1,424,375 are not categorized as they are measured at net asset value per share or its equivalent. The Road Commission holds share in Michigan CLASS whereby the fair value of the investment is measured on a recurring basis using net asset value per share (or its equivalent) of the investment pool as a practical expedient.

The Road Commission holds \$2,651,192 in shares or interests in the MERS total market funds where the fair value of the investments is measured on a recurring basis using net asset value per share (or its equivalent) of the investment companies as a practical expedient. MERS invests assets in a manner which will seek the highest investment return consistent with the preservation of principal and meet the daily liquidity needs of participants.

There were no unfunded commitments or redemptions associated with these investments.

# NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

## **NOTE D--CAPITAL ASSETS**

The following is a summary of the changes in capital assets:

|   | Beginning<br>Balances | Additions       | D  | eductions | Ending<br>Balances |
|---|-----------------------|-----------------|----|-----------|--------------------|
| Capital Assets Not Being Depreciated          |                       |                 |    |           |                    |
| or Amortized                                  |                       |                 |    |           |                    |
| Land and Improvements                         | \$<br>118,044         | \$<br>-         | \$ | -         | \$<br>118,044      |
| Infrastructure Land Improvements              | <br>2,033,407         |                 |    | -         | 2,033,407          |
| Total Capital Assets Not Being Depreciated    |                       |                 |    |           |                    |
| or Amortized                                  | 2,151,451             | <br>-           |    | -         | 2,151,451          |
| Other Capital Assets                          |                       |                 |    |           |                    |
| Land Improvements                             | 90,517                | -               |    | -         | 90,517             |
| Buildings                                     | 3,585,484             | 20,785          |    | -         | 3,606,269          |
| Road Equipment                                | 9,398,147             | 1,064,638       |    | 15,500    | 10,447,285         |
| Shop Equipment                                | 303,932               | -               |    | -         | 303,932            |
| Office Equipment                              | 252,931               | 1,907           |    | -         | 254,838            |
| Engineers' Equipment                          | 91,401                | -               |    | -         | 91,401             |
| InfrastructureBridges                         | 21,025,409            | 645,918         |    | -         | 21,671,327         |
| InfrastructureRoads                           | 76,490,163            | 5,489,726       |    | 2,281,384 | 79,698,505         |
| Leased Road Equipment                         | 1,991,437             | <br>137,382     |    | 261,073   | 1,867,746          |
| Total Other Capital Assets at Historical Cost | 113,229,421           | <br>7,360,356   |    | 2,557,957 | 118,031,820        |
| Less Accumulated Depreciation                 |                       |                 |    |           |                    |
| Land Improvements                             | 82,899                | 4,153           |    | -         | 87,052             |
| Buildings                                     | 1,710,841             | 95,830          |    | -         | 1,806,671          |
| Road Equipment                                | 8,562,541             | 530,799         |    | 15,500    | 9,077,840          |
| Shop Equipment                                | 219,184               | 13,131          |    | -         | 232,315            |
| Office Equipment                              | 240,282               | 3,026           |    | -         | 243,308            |
| Engineers' Equipment                          | 83,799                | 3,636           |    | -         | 87,435             |
| InfrastructureBridges                         | 9,159,676             | 282,661         |    | -         | 9,442,337          |
| InfrastructureRoads                           | 32,014,965            | 4,177,751       |    | 2,281,384 | 33,911,332         |
| Less Accumulated Amortization                 |                       |                 |    |           |                    |
| for Leased Assets                             |                       |                 |    |           |                    |
| Leased Road Equipment                         | 1,349,053             | 382,686         |    | 261,073   | 1,470,666          |
| Total Accumulated Depreciation                |                       |                 |    |           |                    |
| and Amortization                              | 53,423,240            | 5,493,673       |    | 2,557,957 | 56,358,956         |
| Other Capital Assets, Net                     | 59,806,181            | <br>1,866,683   |    | _         | <br>61,672,864     |
| Capital Assets, Net                           | \$<br>61,957,632      | \$<br>1,866,683 | \$ |           | \$<br>63,824,315   |

All depreciation is charged to Public Works.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

## NOTE E--LONG-TERM DEBT

The long-term debt of the Road Commission may be summarized as follows:

|  | Beginning<br>Balance |         | _  |   |    | eductions) | Ending<br>Balance |      | Due Within<br>One Year |
|--|----------------------|---------|----|---|----|------------|-------------------|------|------------------------|
| <u>Direct Borrowings</u>   |                      |         |    |   |    |            |                   |      |                        |
| Caterpillar Financial Services Lease for 1 Wheel Loader with 5 annual payments of \$26,870 and a \$156,000 balloon payment due in 2025 at an implied interest rate of 3.0366%. | \$                   | 151,151 | \$ | - | \$ | (151,151)  | \$                | - \$ | -                      |
| Caterpillar Financial Services  Lease for 1 Motor Grader with 5 annual payments of \$23,087 and a \$184,999 balloon payment due in 2026 at an implied interest rate of 2.989%. |                      | 213,379 |    | _ |    | (16,692)   | 196,687           | 7    | 17,191                 |
| Caterpillar Financial Services  Lease for 1 Motor Grader with 5 annual payments of \$26,239 and a \$195,000 balloon payment due in 2026 at an implied interest rate of 2.99%.  |                      | 228,552 |    | _ |    | (19,387)   | 209,169           |      | 19,967                 |
| Caterpillar Financial Services Lease for 1 Motor Grader with 5 annual payments of \$26,239 and a \$195,000 balloon payment due in 2026 at an implied interest rate of 2.99%.   |                      | 228,552 |    | - |    | (19,387)   | 209,169           |      | 19,967                 |
| Caterpillar Financial Services  Lease for 1 Excavator with 5 annual payments of \$9,736 and a \$50,000 balloon payment due in 2026 at an implied interest rate of 2.99%.       |                      | 64,353  |    | - |    | (7,805)    | 56,548            | 3    | 8,038                  |
| Caterpillar Financial Services  Lease for 1 Backhoe with 5 annual payments of \$13,995 and a \$58,000 balloon payment due in 2026 at an  |                      |         |    |   |    |            |                   |      |                        |
| implied interest rate of 2.99%.  Caterpillar Financial Services  Lease for 1 Wheel Loader with 5 annual payments of \$42,732 and a \$190,000 balloon payment due in 2027 at an |                      | 90,967  |    | - |    | (11,251)   | 79,716            | 5    | 11,587                 |
| implied interest rate of 4.39%.  |                      | 276,644 |    | - |    | (30,439)   | 246,205           | 5    | 31,775                 |

# NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

## NOTE E--LONG-TERM DEBT (Continued)

|   | E  | Beginning |    |          |            |             |    | Ending    | Dι | ie Within |
|---|----|-----------|----|----------|------------|-------------|----|-----------|----|-----------|
|   |    | Balance   | A  | dditions | <u>(</u> F | Reductions) |    | Balance   | C  | ne Year   |
| Direct Borrowings  Caterpillar Financial Services  Lease for 1 Excavator with 5 annual payments of \$38,882 and a \$186,000 balloon payment due in 2027 at an |    |           |    |          |            |             |    |           |    |           |
| implied interest rate of 4.99%.   |    | 258,827   |    | -        |            | (25,945)    |    | 232,882   |    | 27,240    |
| Caterpillar Financial Services Lease for 1 Wheel Loader with 5 annual payments of \$30,518 at an implied interest rate of 5.79%.                              |    | -         |    | 136,778  |            | (30,518)    |    | 106,260   |    | 24,366    |
| Other Debt  10-Year Bond Payable with annual payments ranging from \$350,000 to \$415,000 at an implied interest rate of 1.79%                                |    | 1,215,000 |    | -        |            | (1,215,000) |    | -         |    | _         |
| Vested Employee Benefits  |    |           |    | 200 676  |            |             |    | 200.002   |    | 154547    |
| Vacation and Sick Leave   |    | 194,191   |    | 208,676  | <u> </u>   | (196,805)   | _  | 206,062   |    | 154,547   |
| Totals  | \$ | 2,921,616 | \$ | 345,454  | \$         | (1,724,380) | \$ | 1,542,690 | \$ | 314,678   |

The annual interest and principal requirements of the Road Commission's long-term borrowing excluding vested employee benefits may be summarized as follows:

|        | <br>Direct Borrowings-Leases |    |         |    |           |  |  |
|--------|------------------------------|----|---------|----|-----------|--|--|
| Fiscal |                              |    |         |    | Annual    |  |  |
| Year   | <br>Principal Interest       |    |         |    | Total     |  |  |
| 2025   | \$<br>160,131                | \$ | 51,298  | \$ | 211,429   |  |  |
| 2026   | 705,882                      |    | 45,247  |    | 751,129   |  |  |
| 2027   | 441,767                      |    | 22,751  |    | 464,518   |  |  |
| 2028   | <br>28,848                   |    | 1,670   |    | 30,518    |  |  |
| Total  | \$<br>1,336,628              | \$ | 120,966 | \$ | 1,457,594 |  |  |

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE F--VESTED EMPLOYEE BENEFITS

Vacation leave is earned in varying amounts depending on the number of years of service of an employee and is made available to the employee on his or her anniversary date. Union employees must generally use vacation leave within 1 year after being earned. If a union employee has less than 1 day unused, he/she will be paid for that time. A union employee, however, may request carryover of 10 unused vacation days into the next year under special circumstances. Foremen and management employees may carry forward 50% of vacation leave earned to the following year but may not extend it beyond 1 year. Upon termination of employment, vacation leave is payable at 100%. The liability recorded in long-term debt for vacation earned, but not used as of September 30, 2024, totaled \$127,309 based on 100% of the vacation leave balances.

Prior to October 1, 2006, sick leave was accumulated at the rate of 1 day per month by union employees and ½ day per month for management and administrative employees, not to exceed 1,200 hours or 150 days. Sick leave is payable at 50% to the maximum of 75 days when an employee retires or dies. This policy was discontinued effective October 1, 2006. The sick leave benefits recorded in long-term debt is 50% of the remaining accumulated sick leave in the amount of \$3,158.

Beginning October 1, 2006, all employees are granted 48 hours of personal time each year in the first full pay period following their anniversary date. Employees may only accumulate up to a maximum of 104 hours of personal leave time. Any hours earned in excess of 104 hours shall be paid off at the employee's current hourly rate of pay in the first pay period following the anniversary date. The liability recorded in the long-term debt for personal time benefits earned, but not used as of September 30, 2024, totaled \$75,595.

#### NOTE G--EMPLOYEES' RETIREMENT SYSTEM

#### General Information about the Pension Plan

Plan Description. The Road Commission participates in the Municipal Employees Retirement System (MERS) of Michigan. MERS is an agent multiple-employer, statewide public employee pension plan established by the Michigan Legislature under Public Act 135 of 1945 and administered by a nine member Retirement Board. MERS is a nonprofit organization that was granted independence from the State of Michigan pursuant to Public Act 220 of 1996, effective August 15, 1996. MERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained accessing the MERS Web site at <a href="https://www.mersofmich.com">www.mersofmich.com</a> or in writing to MERS at 1134 Municipal Way, Lansing, Michigan 48917.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

### NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

## **Summary of Significant Accounting Policies**

Pensions. For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Municipal Employees Retirement System (MERS) of Michigan and additions to/deductions from MERS' fiduciary net position have been determined on the same basis as they are reported by MERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Benefits Provided--Defined Benefit. The Road Commission's defined benefit pension plan provides certain retirement, disability, and death benefits to plan members and beneficiaries. PA 427 of 1984, as amended, established and amends the benefit provisions of the participants in MERS. Benefit terms, within the guidelines established by MERS, are established and amended by the Board of County Road Commissioners, usually after negotiation of terms with applicable unions. Any changes to the plan, including cost of living adjustments, would have to be approved by the Board in this manner also.

## **Benefits Provided by Division**

| 2023 Valuation               | Division 01 - Management<br>Post July 1999: Open | S  |                         |
|------------------------------|--|--|-------------------------|
| Benefit Multiplier           | 2% Multiplier (No Max)                           | 2% Multiplier (No Max)                           | 2% Multiplier (No Max)  |
| Normal Retirement Age        | 60   | 60   | 60                      |
| Vesting                      | 5 Years  | 5 Years  | 5 Years                 |
| Early Retirement (Unreduced) | N/A  | N/A  | 55/30                   |
| Early Retirement (Reduced)   | 50/25, 55/10                                     | 50/25, 55/10                                     | 50/25, 55/10            |
| Final Average Compensation   | 2 Years  | 5 Years  | 2 Years                 |
| Employee Contributions       | 4% SLIF (100 days)                               | 2%   | 4% SLIF (100 days)      |
| Act 88                       | Yes (Adopted 2/24/2010)                          | Yes (Adopted 2/24/2010)                          | Yes (Adopted 2/24/2010) |
| 2023 Valuation               | Division 12 -<br>Commissioners: Closed           | Division 13 - Union Hired after 8/1/2010: Closed |                         |
| Benefit Multiplier           | 2.25% Multiplier (80% Max)                       | 1.5% Multiplier (No Max)                         |                         |
| Normal Retirement Age        | 60   | 60   |                         |
| Vesting                      | 10 Years   | 5 Years  |                         |
| Early Retirement (Unreduced) | 55/25  | N/A  |                         |
| Early Retirement (Reduced)   | 50/25, 55/10                                     | 50/25, 55/10                                     |                         |
| Final Average Compensation   | 5 Years  | 5 Years  |                         |
| Employee Contributions       | 0%   | 2%   |                         |
| Act 88                       | Yes (Adopted 2/24/2010)                          | Yes (Adopted 2/24/2010)                          |                         |

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

#### Benefits Provided by Division (Continued)

| 2023 Valuation               | Division 14 - Union Hired after 9/1/2013: Closed | Division 15 - Union Hired after 12/1/19: Open |
|------------------------------|--|---|
| Benefit Multiplier           | 1.5% Multiplier (No Max)                         | 1.5% Multiplier (No Max)                      |
| Normal Retirement Age        | 60   | 60  |
| Vesting                      | 5 Years  | 5 Years                                       |
| Early Retirement (Unreduced) | N/A  | N/A   |
| Early Retirement (Reduced)   | 50/25, 55/10                                     | 50/25, 55/10                                  |
| Final Average Compensation   | 5 Years  | 5 Years                                       |
| Employee Contributions       | 3%   | 5%  |
| Act 88                       | Yes (Adopted 2/24/2010)                          | Yes (Adopted 2/24/2010)                       |

*Employees covered by benefit terms.* At the December 31, 2023, measurement date, the following employees were covered by the benefit terms:

| Inactive employees or beneficiaries currently receiving benefits | 53  |
|--|-----|
| Inactive employees entitled to but not yet receiving benefits    | 7   |
| Active employees   | 42  |
| Total employees covered by MERS Plan                             | 102 |

Contributions. Constitution 1963, article 9, § 24 requires that financial benefits arising on account of employee service rendered in each year be funded during that year. Accordingly, MERS retains an independent actuary to determine the annual contribution. The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by the MERS retirement board. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by plan members during the year, with an additional amount to finance unfunded accrued liability. The Road Commission has also established contribution rates to be paid by its covered employees. As of September 30, 2024, the contribution rates are as follows.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

|  | Employee<br>Contribution | Employer<br>Contribution |        |  |
|--|--------------------------|--------------------------|--------|--|
| Division   | Rate                     |                          | Rate*  |  |
| Management Hired after July 1999                   | 4%                       |                          | 20.07% |  |
| Union Hired after December 1, 2019                 | 5%                       |                          | 2.57%  |  |
| Union Hired prior to August 2010                   | 2%                       | \$                       | 85,596 |  |
| Management Hired prior to July 1999                | 4%                       | \$                       | 32,644 |  |
| Commissioners Elected prior to March 2010          | 0%                       | \$                       | -      |  |
| Union hired between August 2010 and September 2013 | 2%                       | \$                       | 564    |  |
| Union Hired after September 2013                   | 3%                       | \$                       | 27,708 |  |

<sup>\*</sup>Employer contributions are based on percentages for open divisions and annual payments for closed divisions.

#### **Net Pension Liability**

The net pension liability reported as of September 30, 2024, was determined using a measure of the total pension liability and the pension net position as of December 31, 2023. The December 31, 2023, total pension liability was determined by an actuarial valuation performed as of that date.

Actuarial Assumptions. The total pension liability in the December 31, 2023, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.50%

Salary Increases 3% plus merit and longevity: 3% in the long-term Investment Rate of Return 6.93%, net of investment and administrative

expense including inflation

Although no specific price inflation assumptions are needed for the valuation, the 3.0% long-term wage inflation assumption would be consistent with the price inflation of 3%-4%.

Mortality rates used were a version of Pub-2010 and Fully generational MP-2019.

The actuarial assumptions used in the valuation were based on the results of the most recent actuarial experience study of 2014-2018.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

|                     |            | Long-Term | Long-Term             |            |              |
|---------------------|------------|-----------|-----------------------|------------|--------------|
|                     |            | Expected  | <b>Expected Gross</b> |            | Long-Term    |
|                     | Target     | Gross     | Return                | Inflation  | Real Rate of |
| Asset Class         | Allocation | Return    | Contribution          | Assumption | Return       |
| Global Equity       | 60%        | 7.00%     | 4.20%                 | 2.50%      | 2.70%        |
| Global Fixed Income | 20%        | 4.66%     | 0.93%                 | 2.50%      | 0.43%        |
| Private Investments | 20%        | 9.00%     | 1.80%                 | 2.50%      | 1.30%        |
| Total               | 100%       |           | 6.93%                 |            | 4.43%        |
|                     |            |           |                       |            |              |

Discount rate. The discount rate used to measure the total pension liability is 7.18%. The current discount rate shown for GASB 68 purposes is higher than the MERS assumed rate of return. This is because, for GASB 68 purposes, the discount rate must be gross of administrative expenses, whereas for funding purposes, it is net of administrative expenses. The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

|   | Increase (Decrease) |   |  |    |                          |  |    |             |  |
|---|---------------------|---|--|----|--------------------------|--|----|-------------|--|
| Changes in Net Pension Liability                  | To                  | Total Pension Plan Fiduciary Liability Net Position |  |    | Net Pension<br>Liability |  |    |             |  |
| Beginning Balance                                 | \$                  | 13,178,306  |  | \$ | 10,058,656               |  | \$ | 3,119,650   |  |
| Changes for the Year:                             |                     |   |  |    |                          |  |    |             |  |
| Service Cost                                      |                     | 203,933   |  |    | -                        |  |    | 203,933     |  |
| Interest  |                     | 931,892   |  |    | -                        |  |    | 931,892     |  |
| Difference Between Expected and Actual Experience |                     | 315,743   |  |    | -                        |  |    | 315,743     |  |
| Contributions - Employer                          |                     | 109,731   |  |    | 480,000                  |  |    | (370,269)   |  |
| Contributions - Employee                          |                     | -   |  |    | 90,887                   |  |    | (90,887)    |  |
| Net Investment Income                             |                     | -   |  |    | 1,108,265                |  |    | (1,108,265) |  |
| Benefit Payments, Including Refunds               |                     | (853,181)   |  |    | (853,181)                |  |    | -           |  |
| Adminstrative Expenses                            |                     | -   |  |    | (23,522)                 |  |    | 23,522      |  |
| Net Changes                                       |                     | 708,118   |  |    | 802,449                  |  |    | (94,331)    |  |
| Ending Balance                                    | \$                  | 13,886,424  |  | \$ | 10,861,105               |  | \$ | 3,025,319   |  |

Sensitivity of the net pension liability to changes in the discount rate. The following presents the Net Pension Liability of the employer, calculated using the discount rate of 7.18%, as well as what the employer's Net Pension Liability would be using a discount rate that is 1% lower (6.18%) or 1% higher (8.18%) than the current rate.

|  |                         | Current         |                           |  |  |  |
|--|-------------------------|-----------------|---------------------------|--|--|--|
|  | 1.00% Decrea<br>(6.18%) | Rate (7.18%)    | 1.00% Increase<br>(8.18%) |  |  |  |
| Net Pension Liability of the Road Commission | \$ 4,754,04             | 11 \$ 3,025,319 | \$ 1,580,987              |  |  |  |

#### <u>Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources</u> <u>Related to Pensions</u>

For the year ending September 30, 2024, the Road Commission recognized pension expense of \$617,642. At September 30, 2024, the Road Commission reported deferred outflow and inflow of resources related to pensions from the following sources:

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE G--EMPLOYEES' RETIREMENT SYSTEM (Continued)

| Source  | Deferred<br>Outflows of<br>Resources |           |  |
|---|--------------------------------------|-----------|--|
| Source  | Nesources                            | Resources |  |
| Excess (Deficit) Investment Returns               | \$ 534,929                           | \$ -      |  |
| Differences in Experience                         | 259,184                              | 97,956    |  |
| Changes in Assumptions                            | 400,837                              | -         |  |
| Contributions subsequent to the measurement date* | 390,000                              |           |  |
| Total   | \$ 1,584,950                         | \$ 97,956 |  |

<sup>\*</sup>The amount reported as deferred outflow of resources resulting from contributions subsequent to the measurement date will be recognized as a reduction in the Net Pension Liability for the fiscal year ending September 30, 2025.

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

| Years | Ending  |   |    |         |
|-------|---------|---|----|---------|
| Decem | nber 31 | _ | ļ  | Amount  |
| 20    | )24     | _ | \$ | 340,438 |
| 20    | 25      |   |    | 336,612 |
| 20    | 26      |   |    | 412,868 |
| 20    | 27      |   |    | 7,076   |

#### NOTE H--DEFERRED COMPENSATION PLAN

The Newaygo County Board of Road Commissioners offers all Road Commission employees deferred compensation plans created in accordance with the Internal Revenue Code (IRC), Section 457. The assets of the plans are held in annuity contracts described in IRC Section 457(g) for the exclusive benefit of the participants (employees) and their beneficiaries. The custodial account is held by the custodian thereof for the exclusive benefit of the participants and beneficiaries of the Section 457 plans and the assets may not be diverted to any other use. The administrators are agents of the employer for purposes of providing direction to the custodian of the custodial account from time to time to the investment of the funds held in the account, transfer of assets to or from the account and all other matters. In accordance with the provisions of GASB Statement No. 32, plan balances and activities are not reflected in the Road Commission's financial statements. The Road Commission will match up to \$5,000 for the Manager and \$2,000 for all other office and administrative staff. For the fiscal year ending September 30, 2024, employees contributed \$89,434 while the Road Commission contributed \$24,000.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE H--DEFERRED COMPENSATION PLAN (Continued)

The Newaygo County Road Commission offers commissioners appointed after March 1, 2010, deferred compensation plans created in accordance with the Internal Revenue Code (IRC), Section 401(a). The assets of the plans are held in annuity contracts described in IRC Section 401(a) for the exclusive benefit of the participants (employees) and their beneficiaries. The custodial account is held by MERS for the exclusive benefit of the participants and beneficiaries of the Section 401(a) plans and the assets may not be diverted to any other use. The administrators are agents of the employer for purposes of providing direction to the custodian of the custodial account from time to time to the investment of the funds held in the account, transfer of assets to or from the account and all other matters. In accordance with the provisions of GASB Statement No. 32, plan balances and activities are not reflected in the Road Commission's financial statements. The Road Commission provides two options to the commissioners: Commissioners can elect to contribute 0% or 3% and the Road Commission will then match 5% or 8%, respectively. For the fiscal year ending September 30, 2024, commissioners contributed \$357 while the Road Commission contributed \$953.

#### NOTE I--POST EMPLOYMENT HEALTHCARE BENEFITS

Plan Description. In addition to the pension benefits described in Note G, the Road Commission administers a single-employer defined benefit healthcare plan. The Road Commission provides postemployment healthcare insurance benefits to certain retired union and administrative employees through the Road Commission's group health insurance plan which covers both active and retired members. Benefit provisions are established through negotiations between the Road Commission and the union in accordance with the labor contract and personnel policy which is negotiated every three-year bargaining period.

Benefits Provided. The Road Commission provides postemployment healthcare benefits, in accordance with the labor contract and personnel policy, to all employees who retire from the Road Commission. The Road Commission pays all costs for health insurance premiums, including spouse, for management employees who retire at age 55 with 30 years of service, continuing until the retiree reaches age 65, or from early optional retirement date of age 55 with 10 years or more of service and continuing until the retiree and his spouse reach age 65. After age 65, retirees must reimburse the employer for the cost of insurance. The Road Commission agrees to pay 75% of the Medicare Supplement health insurance premium for management retirees after age 65.

Effective June 1, 2010, for all new union employees, the Road Commission stopped providing retiree health insurance benefits for spouses. Spouses may remain on the group plan if they pay 100% of their premium. Furthermore, for new hires effective June 1, 2010, the Road Commission

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE I--POSTEMPLOYMENT HEALTHCARE BENEFITS (Continued)

stopped paying any percentage of the Medicare Supplement once the retiree reaches age 65.

Employees who retire before the respective age limits do not qualify for health insurance even though they may have the required years of service.

*Employees covered by benefit terms.* At the September 30, 2024, the following employees were covered by the benefit terms:

| 46 |
|----|
| 8  |
| 54 |
|    |

Contributions. The Newaygo County Road Commission Retiree Health Care Plan was established and is being funded under the authority of the Road Commission and under agreements with the unions representing various classes of employees. Currently, benefit payments are made from the general operating funds. Active participants do not make contributions to the plan. There are no long-term contracts for contributions to the plan. The Road Commission had no obligation to make contributions in advance of when the insurance premiums were due for payment (in other words, this was financed on a "pay-as-you go" basis). During the year, the Road Commission contributed \$148,829 for the benefit. In addition to the "pay-as-you-go" amount, the Road Commission also contributed \$300,000 to a MERS OPEB Trust Fund.

*Net OPEB Liability*. The Road Commission's net OPEB liability was measured as of September 30, 2024.

Actuarial Assumptions. The total OPEB liability was determined by an actuarial valuation as of the September 30, 2023, rolled forward to September 30, 2024. The following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.5%

Salary increases 3.00% (for purpose of allocating liability)

Investment rate of return 6.93% (including inflation)

20-year Aa Municipal bond rate 4.06%

Mortality Public General 2010 Employee and Healthy Retiree,

**Headcount Weighted** 

Improvement Scale IRS 2024 Adjusted Scale MP-2021

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE I--POSTEMPLOYMENT HEALTHCARE BENEFITS (Continued)

The long-term expected rate of return on retirement plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of retirement plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the retirement plan's target asset allocation are summarized in the following table:

|                     |            | Long-Term     |
|---------------------|------------|---------------|
|                     |            | Expected Real |
|                     | Target     | Rate of       |
| Asset Class         | Allocation | Return        |
|                     |            |               |
| Global Equity       | 60.0%      | 4.50%         |
| Global Fixed Income | 20.0%      | 2.16%         |
| Private Assets      | 20.0%      | 6.50%         |
|                     |            |               |

The sum of each target allocation times its long-term expected real rate is 6.93%.

Discount Rate. The discount rate used to measure the total OPEB liability was 6.93%. The projection of cash flows used to determine the discount rate assumed that the Road Commission will make annual contributions of \$300,000 into the OPEB trust, in addition to paying current benefits from general operating funds. Based on this assumption, the retirement plan's fiduciary net position was projected to be sufficient to make projected future benefit payments of current plan members. For projected benefits that are covered by projected assets, the long-term expected rate was used to discount the projected benefits. From the year that benefit payments were not projected to be covered by the projected assets (the "depletion date", not applicable for this plan), projected benefits were discounted at a discount rate reflecting a 20-year AA/Aa tax-exempt municipal bond yield. A single equivalent discount rate that yields the same present value of benefits is calculated. This discount rate is used to determine the Total OPEB Liability. As of September 30, 2023, the discount rate used to value OPEB liabilities was 7.00%.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE I--POSTEMPLOYMENT HEALTHCARE BENEFITS (Continued)

#### Changes in Net OPEB Liability

|  | Increase (Decrease) |           |  |    |                                |  |                       |           |  |  |
|--|---------------------|-----------|--|----|--------------------------------|--|-----------------------|-----------|--|--|
| Changes in Net OPEB Liability            |                     |           |  |    | Plan Fiduciary<br>Net Position |  | Net OPEB<br>Liability |           |  |  |
| Beginning Balance                        | \$                  | 2,705,512 |  | \$ | 1,980,793                      |  | \$                    | 724,719   |  |  |
| Changes for the Year:                    |                     |           |  |    |                                |  |                       |           |  |  |
| Service Cost                             |                     | 99,968    |  |    | -                              |  |                       | 99,968    |  |  |
| Interest                                 |                     | 191,175   |  |    | -                              |  |                       | 191,175   |  |  |
| Change in Expected and Actual Experience |                     | (19,672)  |  |    | -                              |  |                       | (19,672)  |  |  |
| Change in Actuarial Assumptions          |                     | 48,019    |  |    | -                              |  |                       | 48,019    |  |  |
| Contributions - Employer                 |                     | -         |  |    | 448,829                        |  |                       | (448,829) |  |  |
| Net Investment Income                    |                     | -         |  |    | 375,271                        |  |                       | (375,271) |  |  |
| Benefit Payments, Including Refunds      |                     | (148,829) |  |    | (148,829)                      |  |                       | -         |  |  |
| Adminstrative Expenses                   |                     | -         |  |    | (4,872)                        |  |                       | 4,872     |  |  |
| Net Changes                              |                     | 170,661   |  |    | 670,399                        |  |                       | (499,738) |  |  |
| Ending Balance                           | \$                  | 2,876,173 |  | \$ | 2,651,192                      |  | \$                    | 224,981   |  |  |

Sensitivity of the net OPEB liability to changes in the discount rate and healthcare cost trend rates. The following presents the net OPEB liability of the Road Commission, as well as what the Road Commission's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

|  | 1% Decrease |                          | Cur | rent Discount            | 1% Increase |                          |
|--|-------------|--------------------------|-----|--------------------------|-------------|--------------------------|
| Total OPEB Liability Plan Fiduciary Net Position | \$          | 3,127,517<br>(2,651,192) | \$  | 2,876,173<br>(2,651,192) | \$          | 2,655,901<br>(2,651,192) |
| Net OPEB Liability                               | \$          | 476,325                  | \$  | 224,981                  | \$          | 4,709                    |

Sensitivity of the net OPEB liability to changes in the healthcare cost trend rates. The following presents the net OPEB liability of the Road Commission, as well as what the Road Commission's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE I--POSTEMPLOYMENT HEALTHCARE BENEFITS (Continued)

|  | 19 | % Decrease               | <br>Trend Rate                 | 1% Increase |                          |  |
|--|----|--------------------------|--------------------------------|-------------|--------------------------|--|
| Total OPEB Liability Plan Fiduciary Net Position | \$ | 2,607,482<br>(2,651,192) | \$<br>2,876,173<br>(2,651,192) | \$          | 3,189,485<br>(2,651,192) |  |
| Net OPEB Liability                               | \$ | (43,710)                 | \$<br>224,981                  | \$          | 538,293                  |  |

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB. For the year ended September 30, 2024, the Road Commission recognized OPEB expense of (\$384,324). On September 30, 2024, the Road Commission reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

|                                     | Deferred<br>Outflows of |   |    | eferred<br>Iflows of |
|-------------------------------------|-------------------------|---|----|----------------------|
| Source                              | Resources               | • | Re | esources             |
| Differences in Experience           | \$ -                    |   | \$ | 580,046              |
| Differences in Assumptions          | 79,667                  |   |    | 227,361              |
| Excess (Deficit) Investment Returns |                         | - |    | 114,286              |
| Total                               | \$ 79,667               | = | \$ | 921,693              |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Years Ending |              |
|--------------|--------------|
| September 30 | Amount       |
| 2025         | \$ (328,515) |
| 2026         | (160,674)    |
| 2027         | (176,961)    |
| 2028         | (164,086)    |
| 2029         | (11,790)     |

#### NOTE J--TRUNKLINE MAINTENANCE REVENUE

The difference between the State Trunkline maintenance revenues of \$1,150,166 and expenditures of \$1,223,783 is the result of the Michigan Department of Transportation (MDOT) issuing an auditor report for the 2021 State Trunkline Maintenance contract. The reports included adjustments for fringe benefits, equipment rental, and overhead. The result of the audit decreased the payments by \$73,617.

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE K--RISK MANAGEMENT

The Road Commission pays an annual premium to the Michigan County Road Commission Self-Insurance Pool (Pool) for property (buildings and contents) coverage, automobile and equipment liability, trunkline liability, errors and omissions, bodily injury, property damage, and personal injury liability. The agreement provides that the Pool will be self-sustaining through member premiums and will purchase both specific and aggregate stop-loss insurance to the limits determined necessary by the Pool Board. Commercial insurance was purchased for healthcare benefits.

The Road Commission also has self-insurance for workers' compensation as a member of the County Road Association Self-Insurance Fund.

As of September 30, 2024, there were no claims which exceeded insurance coverage. The Road Commission did not have any significant reduction in insurance coverage from previous years. Settled claims for the Road Commission have not exceeded the amount of insurance coverage in any of the past 3 years.

#### **NOTE L--FEDERAL GRANTS**

The Michigan Department of Transportation (MDOT) requires that road commissions report all Federal and State grants pertaining to their county. During the fiscal year ending September 30, 2024, Exhibit I, the amount of Federal Grants received and expended by the Road Commission was \$219,623 for contracted projects and \$126,603 for negotiated projects. Contracted projects are defined as projects performed by private contractors paid for and administered by MDOT. The contracted Federal projects are not subject to single audit requirements by the road commissions, as they are included in MDOT's single audit.

Negotiated projects are defined as projects performed by Road Commission employees or private contractors paid for and administered by the Road Commission which are subject to single audit requirements, if the amount expended is \$750,000 or more. A single audit was not performed during the fiscal year ending September 30, 2024.

#### NOTE M – UPCOMING ACCOUNTING AND REPORTING CHANGES

GASB Statement No. 101, Compensated Absences - This Statement requires that liabilities for compensated absences be recognized for (1) leave that has not been used and (2) leave that has been used but not yet paid in cash or settled through noncash means. A liability should be recognized for leave that has not been used if (a) the leave is attributable to services already rendered, (b) the leave accumulates, and (c) the leave is more likely than not to be used for time off or otherwise paid in cash or settled through noncash means. This Statement also establishes

## NOTES TO FINANCIAL STATEMENTS For the Fiscal Year Ended September 30, 2024

#### NOTE M – UPCOMING ACCOUNTING AND REPORTING CHANGES (Continued)

guidance for measuring a liability for leave that has not been used, generally using an employee's pay rate as of the date of the financial statements. That objective is achieved by aligning the recognition and measurement guidance under a unified model and by amending certain previously required disclosures. The Road Commission is currently evaluating the impact this standard will have on the financial statements when adopted during the September 30, 2025, fiscal year.

GASB Statement No. 102 - Certain Risk Disclosures — This statement requires a government to assess whether a concentration or constraint makes the reporting unit report a liability for revenue debt vulnerable to the risk of a substantial impact. Additionally, this Statement requires a government to assess whether an event or events associated with a concentration or constraint that could cause the substantial impact to have occurred, have begun to occur, or are more likely than not to begin to occur within 12 months of the date the financial statements are issued. If a government determines that those criteria for disclosure have been met for a concentration or constraint, it should disclose information in notes to financial statements in sufficient detail to enable users of financial statements to understand the nature of circumstances disclosed and the government's vulnerability to the risk of substantial impact. The objective of this statement is to provide users of government financial statements with essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints. The Road Commission is currently evaluating the impact this standard will have on the financial statements when adopted during the September 30, 2025, fiscal year.

GASB Statement No. 103 - Financial Reporting Model Improvements - This statement establishes new accounting and financial reporting requirements, or modifies existing requirements, related to the following: management's discussion and analysis; unusual or infrequent items; presentation of the proprietary fund statement of revenue, expenses, and changes in fund net position; information about major component units in basic financial statements; budgetary comparison information; and financial trends information in the statistical section. The objective of this statement is to improve key components of the financial reporting model to enhance its effectiveness in providing information that is essential for decision making and assessing a government's accountability. This statement is effective for the Road Commission's fiscal year ending September 30, 2026.

GASB 104 - Disclosure of Certain Capital Assets - This statement requires certain types of capital assets, such as lease assets, intangible right-of-use assets, subscription assets, and other intangible assets, to be disclosed separately by major class of underlying asset in the capital assets note. The statement also requires additional disclosures for capital assets held for sale. This statement is effective for the Road Commission's fiscal year ending September 30, 2026.

NEWAYGO COUNTY ROAD COMMISSION REQUIRED SUPPLEMENTARY INFORMATION GENERAL OPERATING FUND--SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES BUDGETARY COMPARISON SCHEDULE For the Fiscal Year Ended September 30, 2024

|  | Original<br>Adopted<br>Budget | Final<br>Amended<br>Budget |    | Actual     | Fa   | /ariance<br>avorable<br>favorable) |
|--|-------------------------------|----------------------------|----|------------|------|------------------------------------|
| Licenses and Permits                       | Budget                        | <br>Баабет                 |    | / CCCCC    | (011 | iavorabie,                         |
| Weight Permits                             | \$<br>60,000                  | \$<br>137,500              | \$ | 137,401    | \$   | (99)                               |
| Federal Grants                             |                               |                            |    |            |      |                                    |
| Surface Transportation Funds               | 300,000                       | 220,000                    |    | 219,623    |      | (377)                              |
| United States Forest Funds                 | 166,059                       | 125,000                    |    | 126,603    |      | 1,603                              |
| State Grants                               |                               |                            |    |            |      |                                    |
| Michigan Transportation Fund               |                               |                            |    |            |      |                                    |
| Engineering                                | 10,000                        | 10,000                     |    | 10,000     |      | -                                  |
| Primary Road                               | 5,869,359                     | 6,570,000                  |    | 6,569,737  |      | (263)                              |
| Local Road                                 | 4,411,430                     | 4,478,000                  |    | 4,477,209  |      | (791)                              |
| Snow Removal                               | 67,787                        | 71,100                     |    | 71,078     |      | (22)                               |
| Critical Bridge                            | 80,000                        | -                          |    | -          |      | -                                  |
| Economic Development Fund                  |                               |                            |    |            |      |                                    |
| Forest Funds (E)                           | 101,162                       | 101,162                    |    | 101,162    |      | -                                  |
| ContributionsLocal Units                   |                               |                            |    |            |      |                                    |
| Cities                                     | 10,000                        | 27,950                     |    | 27,131     |      | (819)                              |
| Townships                                  | 2,662,282                     | 3,031,000                  |    | 3,030,568  |      | (432)                              |
| Other Road Commissions                     | 1,853,600                     | -                          |    | -          |      | -                                  |
| Other Governments                          | 70,000                        | 25,500                     |    | 25,792     |      | 292                                |
| Charges for Services                       |                               |                            |    |            |      |                                    |
| State Trunkline Maintenance                | 1,266,858                     | 1,150,500                  |    | 1,150,166  |      | (334)                              |
| State Trunkline Non-Maintenance            | 175,000                       | 565,000                    |    | 564,501    |      | (499)                              |
| Salvage Sales                              | 6,000                         | 4,100                      |    | 4,035      |      | (65)                               |
| Other Charges for Services                 | 8,000                         | 9,100                      |    | 13,160     |      | 4,060                              |
| Interest and Rents                         |                               |                            |    |            |      |                                    |
| Interest Earned                            | 100,000                       | 147,000                    |    | 146,927    |      | (73)                               |
| Other Revenue                              |                               |                            |    |            |      |                                    |
| Refunds                                    | -                             | -                          |    | 88         |      | 88                                 |
| Contributions From Private Sources         | 6,500                         | 5,000                      |    | 146,805    |      | 141,805                            |
| Total Revenue                              | 17,224,037                    | 16,677,912                 |    | 16,821,986 |      | 144,074                            |
| Other Financing Sources                    |                               |                            |    |            |      |                                    |
| Gain/(Loss) on Equipment Disposal          | _                             | _                          |    | 151,151    |      | 151,151                            |
| Lease Proceeds                             | _                             | _                          |    | 136,778    |      | 136,778                            |
| Total Other Financing Sources              | <br>                          | <br>                       |    | 287,929    |      | 287,929                            |
|  | 17 224 027                    | 16 677 012                 | Ļ  | •          | ċ    |                                    |
| Total Revenues and Other Financing Sources | 17,224,037                    | 16,677,912                 | \$ | 17,109,915 | \$   | 432,003                            |
| Fund BalanceBeginning                      | <br>5,913,412                 | <br>5,913,412              |    |            |      |                                    |
| Total Budget                               | \$<br>23,137,449              | \$<br>22,591,324           |    |            |      |                                    |

# NEWAYGO COUNTY ROAD COMMISSION REQUIRED SUPPLEMENTARY INFORMATION GENERAL OPERATING FUND--SCHEDULE OF EXPENDITURES--BUDGETARY COMPARISON SCHEDULE For the Fiscal Year Ended September 30, 2024

|   | Original<br>Adopted<br>Budget | Final<br>Amended<br>Budget | Act                              | ual                       | Variance<br>Favorable<br>(Unfavorable | <u>:</u> ) |
|---|-------------------------------|----------------------------|----------------------------------|---------------------------|---------------------------------------|------------|
| Primary Road Preservation/Structural Improvements Routine and Preventive Maintenance  | \$ 2,817,000<br>2,388,000     | \$ 1,235,000<br>1,950,000  |                                  | \$ 1,232,835<br>1,945,929 | \$ 2,165<br>4,071                     |            |
| Local Road Preservation/Structural Improvements Routine and Preventative Maintenance  | 3,902,326<br>3,115,712        | 4,422,162<br>4,850,000     |                                  | 4,256,891<br>4,846,002    | 165,271<br>3,998                      | -          |
| Primary Road Structure Preservation/Structural Improvements                           | 400,000                       | 646,000                    |                                  | 645,918                   | 82                                    | <u>.</u>   |
| Local Road Structure Preservation/Structural Improvements                             | 215,000                       | -                          |                                  | -                         | -                                     |            |
| State Trunkline Maintenance<br>State Trunkline Non-Maintenance                        | 1,266,858<br>175,000          | 1,225,000<br>565,000       |                                  | 1,223,783<br>564,501      | 1,217<br>499                          |            |
| Equipment ExpenseNet  | (150,000)                     | (87,000)                   |                                  | (89,179)                  | 2,179                                 | )          |
| Distributive Expense  | 250,000                       | -                          |                                  | -                         | -                                     |            |
| Administrative ExpenseNet Administrative Expense Less: Handling Charges OverheadState | 665,000                       | 799,800                    | \$ 939,441<br>(166)<br>(140,096) | 799,179                   | 621                                   | -          |
| Capital OutlayNet<br>Capital Outlay<br>Less: Depreciation Credits                     | 1,409,891                     | 222,900                    | 1,224,712<br>(1,005,032)         | 219,680                   | 3,220                                 | )          |
| Non-Road Projects   | -                             | 18,000                     |                                  | 17,876                    | 124                                   |            |
| Debt Service<br>Principal<br>Interest   | 711,778<br>57,472             | 1,527,575<br>71,073        |                                  | 1,527,575<br>71,072       | 1                                     | -          |
| Total Expenditures  | 17,224,037                    | 17,445,510                 |                                  | \$17,262,062              | \$ 183,448                            | :          |
| Fund BalanceEnding  | 5,913,412                     | 5,297,814                  |                                  |                           |                                       |            |
| Total Budget  | \$23,137,449                  | \$22,743,324               |                                  |                           |                                       |            |

NEWAYGO COUNTY ROAD COMMISSION SCHEDULE OF CHANGES IN THE ROAD COMMISSION'S NET PENSION LIABILITY AND RELATED RATIOS\* For the Measurement Date December 31, 2023

|   |     | 2023       | <br>2022         |    | 2021       | 2021 2020 |            |    | 2019       |    | 2018       |    | 2017       |    | 2016       |    | 2015       |    | 2014      |
|---|-----|------------|------------------|----|------------|-----------|------------|----|------------|----|------------|----|------------|----|------------|----|------------|----|-----------|
| Total Pension Liability   |     |            | _                |    | _          |           | _          |    | _          |    |            | -  | _          |    | _          |    |            | -  | <u>.</u>  |
| Service Cost  | \$  | 203,933    | \$<br>186,948    | \$ | 160,137    | \$        | 175,268    | \$ | 196,703    | \$ | 196,577    | \$ | 177,678    | \$ | 187,810    | \$ | 191,352    | \$ | 179,394   |
| Interest  |     | 931,892    | 911,965          |    | 913,122    |           | 875,221    |    | 872,310    |    | 834,320    |    | 817,969    |    | 803,153    |    | 741,891    |    | 712,639   |
| Change in Benefits  |     | -          | -                |    | -          |           | -          |    | 465        |    | 144        |    | 742        |    | -          |    | -          |    | -         |
| Difference Between Expected   |     |            |                  |    |            |           |            |    |            |    |            |    |            |    |            |    |            |    |           |
| and Actual Experience   |     | 315,743    | 6,358            |    | (202,012)  |           | (85,754)   |    | 16,651     |    | 132,442    |    | (154,086)  |    | (218,863)  |    | 272,344    |    | -         |
| Changes in Assumptions  |     | 109,731    | -                |    | 494,004    |           | 342,876    |    | 281,260    |    | -          |    | -          |    | -          |    | 393,132    |    | -         |
| Benefit Payments Including  |     |            |                  |    |            |           |            |    |            |    |            |    |            |    |            |    |            |    |           |
| Employee Refunds  | _   | (853,181)  | <br>(824,671)    |    | (804,486)  |           | (798,195)  |    | (690,786)  |    | (686,546)  |    | (608,179)  |    | (555,508)  | _  | (544,803)  |    | (542,029) |
| Net Change in Total Pension Liability   | _   | 708,118    | <br>280,600      | _  | 560,765    |           | 509,416    | _  | 676,603    |    | 476,937    |    | 234,124    | _  | 216,592    | _  | 1,053,916  |    | 350,004   |
| Total Pension Liability Beginning   |     | 13,178,306 | 12,897,706       |    | 12,336,941 |           | 11,827,525 |    | 11,150,922 |    | 10,673,985 |    | 10,439,861 |    | 10,223,269 | _  | 9,169,353  |    | 8,819,349 |
| Total Pension Liability Ending  | \$  | 13,886,424 | \$<br>13,178,306 | \$ | 12,897,706 | \$        | 12,336,941 | \$ | 11,827,525 | \$ | 11,150,922 | \$ | 10,673,985 | \$ | 10,439,861 | \$ | 10,223,269 | \$ | 9,169,353 |
| Plan Fiduciary Net Position   |     |            |                  |    |            |           |            |    |            |    |            |    |            |    |            |    |            |    |           |
| Contributions-Employer  | \$  | 480,000    | \$<br>481,046    | \$ | 480,016    | \$        | 480,000    | \$ | 489,351    | \$ | 480,000    | \$ | 476,509    | \$ | 479,974    | \$ | 469,357    | \$ | 467,682   |
| Contributions-Employee  |     | 90,887     | 81,687           |    | 72,822     |           | 68,153     |    | 65,075     |    | 58,663     |    | 49,626     |    | 44,467     |    | 42,410     |    | 33,093    |
| Net Investment Income   |     | 1,108,265  | (1,196,363)      |    | 1,450,160  |           | 1,192,903  |    | 1,145,023  |    | (350,297)  |    | 1,058,717  |    | 825,804    |    | (111,695)  |    | 442,051   |
| Benefit Payments Including  |     |            |                  |    |            |           |            |    |            |    |            |    |            |    |            |    |            |    |           |
| Employee Refunds  |     | (853,181)  | (824,671)        |    | (804,486)  |           | (798,195)  |    | (690,786)  |    | (686,546)  |    | (608,179)  |    | (555,508)  |    | (544,803)  |    | (542,029) |
| Administrative Expense  | _   | (23,522)   | <br>(21,187)     | _  | (16,636)   |           | (18,883)   | _  | (19,725)   |    | (17,346)   |    | (16,752)   |    | (16,290)   | _  | (16,223)   |    | (16,276)  |
| Net Change in Plan Fiduciary Net Position                                     | _   | 802,449    | (1,479,488)      | _  | 1,181,876  |           | 923,978    | _  | 988,938    |    | (515,526)  |    | 959,921    |    | 778,447    | _  | (160,954)  |    | 384,521   |
| Plan Fiduciary Net Position Beginning   | _   | 10,058,656 | 11,538,144       |    | 10,356,268 |           | 9,432,290  |    | 8,443,352  |    | 8,958,878  |    | 7,998,957  |    | 7,220,510  | _  | 7,381,464  |    | 6,996,943 |
| Plan Fiduciary Net Position Ending  | \$  | 10,861,105 | \$<br>10,058,656 | \$ | 11,538,144 | \$        | 10,356,268 | \$ | 9,432,290  | \$ | 8,443,352  | \$ | 8,958,878  | \$ | 7,998,957  | \$ | 7,220,510  | \$ | 7,381,464 |
| Employer Net Pension Liability  | \$  | 3,025,319  | \$<br>3,119,650  | \$ | 1,359,562  | \$        | 1,980,673  | \$ | 2,395,235  | \$ | 2,707,570  | \$ | 1,715,107  | \$ | 2,440,904  | \$ | 3,002,759  | \$ | 1,787,889 |
| Plan Fiduciary Net Position as a Percentage of the Total Pension Liability    |     | 78%        | 76%              |    | 89%        |           | 84%        |    | 80%        |    | 76%        |    | 84%        |    | 77%        |    | 71%        |    | 81%       |
| Covered Employee Payroll  | \$  | 2,445,633  | \$<br>2,316,549  | \$ | 2,168,229  | \$        | 2,106,700  | \$ | 2,137,919  | \$ | 2,152,976  | \$ | 1,944,053  | \$ | 2,021,952  | \$ | 1,990,205  | \$ | 1,846,410 |
| Employer's Net Pension Liability as a Percenta<br>of Covered Employee Payroll | ige | 124%       | 135%             |    | 63%        |           | 94%        |    | 112%       |    | 126%       |    | 88%        |    | 121%       |    | 151%       |    | 97%       |
|   |     |            |                  |    |            |           |            |    |            |    |            |    |            |    |            |    |            |    |           |

Notes to Schedule:

There were no significant benefit changes affecting the 2023 valuation.

Above dates are based on measurement date, which may not necessarily tie to the fiscal year.

Change in Assumptions: Effective February 17, 2022, the MERS Retirement Board adopted a dedicated gains policy that automatically lowers the assumed rate of investment return by using excess asset gains to mitigate large increases in required contributions to the plan. The dedicated gains policy was implemented with the December 31, 2021 annual actuarial valuation and was reflected in the computed employer contribution amounts beginning in fiscal year 2023.

Investment performance measured for the one-year period ending December 31, 2023 resulted in current year excess gains for use in lowering the assumed rate of investment return. As a result, the assumed rate of investment return was lowered from 7.00% to 6.93%. The December 31, 2023 valuation liabilities were developed using this new, lower assumption. Additionally, as a result of recognizing excess market gains, the valuation assets used to fund these liabilities are 1.4% higher than if there were no dedicated gains policy. The combined impact of these changes will minimize the first-year impact on employer contributions and may result in an increase or a decrease in employer contributions.

For the Fiscal Year Ended September 30, 2024

|   |    | 2024      | <br>2023        | 2022 2021       |    | 2020      |    | 2019      |    | 2018      |    | 2017      |    | 2016      | <br>2015 |           |                 |
|---|----|-----------|-----------------|-----------------|----|-----------|----|-----------|----|-----------|----|-----------|----|-----------|----------|-----------|-----------------|
| Actuarial Determined Contributions Contributions in Relation to the | \$ | 337,207   | \$<br>369,667   | \$<br>373,099   | \$ | 310,304   | \$ | 276,888   | \$ | 287,653   | \$ | 287,371   | \$ | 256,518   | \$       | 264,535   | \$<br>258,203   |
| Actuarially Determined Contribution                                 |    | 510,000   | 480,000         | 474,796         |    | 480,000   |    | 480,000   |    | 490,116   |    | 480,000   |    | 476,483   | _        | 469,358   | <br>467,682     |
| Contribution Deficiency (Excess)                                    | \$ | (172,793) | \$<br>(110,333) | \$<br>(101,697) | \$ | (169,696) | \$ | (203,112) | \$ | (202,463) | \$ | (192,629) | \$ | (219,965) | \$       | (204,823) | \$<br>(209,479) |
| Covered Employee Payroll  | \$ | 2,605,690 | \$<br>2,316,549 | \$<br>2,168,229 | \$ | 2,106,700 | \$ | 2,137,919 | \$ | 2,152,976 | \$ | 1,944,053 | \$ | 2,021,952 | \$       | 1,990,205 | \$<br>1,846,410 |
| Contributions as a Percentage of Covere<br>Employee Payroll         | ed | 20%       | 21%             | 22%             |    | 23%       |    | 22%       |    | 23%       |    | 25%       |    | 24%       |          | 24%       | 25%             |

Notes to Schedule

Actuarial Valuation Information Relative to the Determination of Contributions:

Valuation Date Actuarially determined contribution rates are calculated as of December 31 each year, which is 18 months prior

to the beginning of the fiscal year in which the contributions are required.

Methods and Assumptions Used to Determine Contribution Rates:

Actuarial Cost Method Entry Age-Normal

Amortization Method Level percentage of payroll

Remaining Amortization Period 15 years

Asset Valuation Method Five-year smoothed market

Inflation 2.5%

Salary Increases 3% in the long-term

Investment Rate of Return 6.93%

Mortality A version of Pub-2010 and Fully generational MP-2019

SCHEDULE OF CHANGES IN THE ROAD COMMISSION'S

NET OPEB LIABILITY AND RELATED RATIOS\*

For the Fiscal Year Ended September 30, 2024

|   | 2024            | 2023            | 2022            | 2021            | 2020            | 2019            | 2018            |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Total OPEB Liability                      |                 |                 |                 |                 |                 |                 |                 |
| Service Cost                              | \$<br>99,968    | \$<br>81,874    | \$<br>87,272    | \$<br>90,270    | \$<br>129,089   | \$<br>190,762   | \$<br>269,661   |
| Interest                                  | 191,175         | 231,134         | 227,150         | 279,492         | 267,764         | 198,819         | 154,536         |
| Difference Between Expected and           |                 |                 |                 |                 |                 |                 |                 |
| Actual Experience                         | (19,672)        | (481,597)       | (61,726)        | (846,763)       | (73,057)        | (323,776)       | (76,478)        |
| Changes in Assumptions                    | 48,019          | (276,321)       | 97,209          | (92,993)        | (491,374)       | (385,022)       | (687,717)       |
| Benefit Payments Including                |                 |                 |                 |                 |                 |                 |                 |
| Employee Refunds                          | (148,829)       | <br>(139,253)   | <br>(126,899)   | <br>(151,354)   | <br>(120,548)   | <br>(96,717)    | (98,932)        |
| Net Change in Total OPEB Liability        | 170,661         | (584,163)       | 223,006         | (721,348)       | (288,126)       | (415,934)       | (438,930)       |
| Total OPEB Liability Beginning            | <br>2,705,512   | 3,289,675       | 3,066,669       | 3,788,017       | 4,076,143       | 4,492,077       | 4,931,007       |
| Total OPEB Liability Ending               | \$<br>2,876,173 | \$<br>2,705,512 | \$<br>3,289,675 | \$<br>3,066,669 | \$<br>3,788,017 | \$<br>4,076,143 | \$<br>4,492,077 |
| Plan Fiduciary Net Position               | _               |                 |                 |                 |                 | _               |                 |
| Contributions-Employer                    | \$<br>448,829   | \$<br>439,253   | \$<br>426,899   | \$<br>451,354   | \$<br>420,548   | \$<br>396,717   | \$<br>258,932   |
| Net Investment Income                     | 375,271         | 182,668         | (224,305)       | 222,902         | 56,376          | 15,745          | 4,836           |
| Benefit Payments Including                |                 |                 |                 |                 |                 |                 |                 |
| Employee Refunds                          | (148,829)       | (139,253)       | (126,899)       | (151,354)       | (120,548)       | (96,717)        | (98,932)        |
| Administrative Expense                    | <br>(4,872)     | <br>(3,482)     | <br>(2,765)     | <br>(2,180)     | (1,303)         | (757)           | (310)           |
| Net Change in Plan Fiduciary Net Position | 670,399         | 479,186         | 72,930          | 520,722         | 355,073         | 314,988         | 164,526         |
| Plan Fiduciary Net Position Beginning     | <br>1,980,793   | 1,501,607       | 1,428,677       | 907,955         | <br>552,882     | <br>237,894     | 73,368          |
| Plan Fiduciary Net Position Ending        | \$<br>2,651,192 | \$<br>1,980,793 | \$<br>1,501,607 | \$<br>1,428,677 | \$<br>907,955   | \$<br>552,882   | \$<br>237,894   |
| Employer Net OPEB Liability               | \$<br>224,981   | \$<br>724,719   | \$<br>1,788,068 | \$<br>1,637,992 | \$<br>2,880,062 | \$<br>3,523,261 | \$<br>4,254,183 |
| Plan Fiduciary Net Position as a          |                 |                 |                 |                 |                 |                 |                 |
| Percentage of the Total OPEB Liability    | 92%             | 73%             | 46%             | 47%             | 24%             | 14%             | 5%              |
| Covered Employee Payroll                  | \$<br>2,853,357 | \$<br>2,818,274 | \$<br>2,616,979 | \$<br>2,406,591 | \$<br>2,373,543 | \$<br>2,393,846 | \$<br>1,823,409 |
| Employer's Net OPEB Liability as a        |                 |                 |                 |                 |                 |                 |                 |
| Percentage of Covered Employee Payroll    | 8%              | 26%             | 68%             | 68%             | 121%            | 147%            | 233%            |

Notes to Schedule:

Assumption changes: Discount rate changed from 7.0% to 6.93%, Mortality improvement scale updated from MP-2021, Medical trend updated such that the trend does not decrease by the anticipated 0.25% in the second year

<sup>\*10-</sup>Year Schedule as Required by GASB Statement No. 75 will be built prospectively upon implementation of the standard.

**EXHIBIT N** 

For the Fiscal Year Ended September 30, 2024

|   | <br>2024        | 2023 |           | 2022 |           | <br>2021        | <br>2020        | <br>2019        | 2018 |           |  |
|---|-----------------|------|-----------|------|-----------|-----------------|-----------------|-----------------|------|-----------|--|
| Actuarial Determined Contributions Contributions in Relation to the Actuarially | \$<br>230,798   | \$   | 437,602   | \$   | 377,103   | \$<br>660,364   | \$<br>719,640   | \$<br>736,810   | \$   | 778,204   |  |
| Determined Contribution   | <br>448,829     |      | 439,253   |      | 426,899   | <br>451,354     | 420,548         | 396,717         |      | 258,932   |  |
| Contribution Deficiency (Excess)  | \$<br>(218,031) | \$   | (1,651)   | \$   | (49,796)  | \$<br>209,010   | \$<br>299,092   | \$<br>340,093   | \$   | 519,272   |  |
| Covered Employee Payroll  | \$<br>2,853,357 | \$   | 2,818,274 | \$   | 2,616,979 | \$<br>2,406,591 | \$<br>2,373,543 | \$<br>2,393,846 | \$   | 1,823,409 |  |
| Contributions as a Percentage of Covered<br>Employee Payroll                    | 16%             |      | 16%       |      | 16%       | 19%             | 18%             | 17%             |      | 14%       |  |

Notes to Schedule

\*10 Year Requirement for Disclosure The ten year requirement of information will be built prospectively.

Actuarial Valuation Information Relative to the Determination of Contributions:

Valuation Date September 30, 2023 Measurement Date September 30, 2024

Methods and Assumptions Used to Determine Contribution Rates:

Actuarial Cost Method Entry Age Normal (level of percentage of compensation)

Asset Valuation Method Market Value

Discount Rate 7.00% for 2024 contribution; 6.93% for 2024 Liability and 2025 contribution

20-year Aa Municipal Bond Rate 4.06% (S&P Municipal Bond 20-Year High Grade Rate Index)

Salary Scale 3% (for purpose of allocating liability)

Return on Plan Assets 6.93% (including inflation)

Mortality Public General 2010 Employee and Healthy Retiree, Headcount weighted, IRS 2024 Adjusted Scale MP-2021

Utilization 100% of covered employees at the valuation date will elect the same coverage at retirement; actual coverage

used for non active; 50% of current retirees under age 65 will continue coverage after attaining age 65.

## NEWAYGO COUNTY ROAD COMMISSION GENERAL OPERATING FUND-ANALYSIS OF CHANGES IN FUND BALANCES For the Fiscal Year Ended September 30, 2024

|                                      | R  | Primary<br>Road Fund | <br>Local<br>Road Fund | C  | County<br>Road<br>Commission | Total            |
|--------------------------------------|----|----------------------|------------------------|----|------------------------------|------------------|
| Total Revenues                       | \$ | 7,190,181            | \$<br>7,694,133        | \$ | 1,937,672                    | \$<br>16,821,986 |
| Total Expenditures                   |    | 4,044,045            | <br>9,605,216          |    | 3,612,801                    | <br>17,262,062   |
| Excess of Revenues Over              |    |                      |                        |    |                              |                  |
| (Under) Expenditures                 |    | 3,146,136            | <br>(1,911,083)        |    | (1,675,129)                  | (440,076)        |
| Other Financing Sources (Uses)       |    |                      |                        |    |                              |                  |
| Equipment Disposal                   |    | -                    | -                      |    | 151,151                      | 151,151          |
| Lease Proceeds                       |    | -                    | -                      |    | 136,778                      | 136,778          |
| Optional Transfers                   |    | (1,803,311)          | <br>1,803,311          |    | -                            | <br>-            |
| Total Other Financing Sources (Uses) |    | (1,803,311)          | 1,803,311              |    | 287,929                      | <br>287,929      |
| Net Change in Fund Balance           |    | 1,342,825            | (107,772)              |    | (1,387,200)                  | (152,147)        |
| Fund BalanceBeginning                |    | 5,762,983            | 107,772                |    | 42,657                       | 5,913,412        |
| Fund BalanceEnding                   | \$ | 7,105,808            | \$<br>                 | \$ | (1,344,543)                  | \$<br>5,761,265  |

#### NEWAYGO COUNTY ROAD COMMISSION GENERAL OPERATING FUND--ANALYSIS OF REVENUES AND OTHER FINANCING SOURCES For the Fiscal Year Ended September 30, 2024

|   | Primary      | Local        | County<br>Road |               |
|---|--------------|--------------|----------------|---------------|
|   | Road Fund    | Road Fund    | Commission     | Total         |
| Licenses and Permits                      |              |              |                |               |
| Weight Permits                            | \$ -         | \$ -         | \$ 137,401     | \$ 137,401    |
| Federal Grants                            |              |              |                |               |
| Surface Transportation Funds              | 219,623      | -            | -              | 219,623       |
| United States Forest Funds                | -            | 126,603      | -              | 126,603       |
| State Grants                              |              |              |                |               |
| Michigan Transportation Fund              |              |              |                |               |
| Engineering                               | 5,947        | 4,053        | -              | 10,000        |
| Allocation                                | 6,569,737    | 4,477,209    | -              | 11,046,946    |
| Snow Removal                              | 71,078       | -            | -              | 71,078        |
| Economic Development Fund                 |              |              |                |               |
| Forest Funds (E)                          | 101,162      | -            | -              | 101,162       |
| ContributionsLocal Units                  |              |              |                |               |
| Cities/County                             | -            | -            | 27,131         | 27,131        |
| Townships                                 | -            | 3,030,568    | -              | 3,030,568     |
| Other Governments                         | -            | -            | 25,792         | 25,792        |
| Charges for Services                      |              |              |                |               |
| State Trunkline Maintenance               | -            | -            | 1,150,166      | 1,150,166     |
| State Trunkline Non Maintenance           | -            | -            | 564,501        | 564,501       |
| Salvage Sales                             | -            | -            | 4,035          | 4,035         |
| Other Charges for Services                | 4,114        | -            | 9,046          | 13,160        |
| Interest and Rents                        |              |              |                |               |
| Interest Earned                           | 143,191      | 2,678        | 1,058          | 146,927       |
| Other Revenue                             |              |              |                |               |
| Refunds                                   | -            | -            | 88             | 88            |
| Contributions From Private Sources        | 75,329       | 53,022       | 18,454         | 146,805       |
| Total Revenue                             | 7,190,181    | 7,694,133    | 1,937,672      | 16,821,986    |
| Other Financing Sources                   |              |              |                |               |
| Equipment Disposal                        | _            | -            | 151,151        | 151,151       |
| Lease Proceeds                            | -            | -            | 136,778        | 136,778       |
|   |              |              |                |               |
| Total Other Financing Sources             |              |              | 287,929        | 287,929       |
|   |              |              |                |               |
| Total Revenue and Other Financing Sources | \$ 7,190,181 | \$ 7,694,133 | \$ 2,225,601   | \$ 17,109,915 |

## NEWAYGO COUNTY ROAD COMMISSION GENERAL OPERATING FUND ANALYSIS OF EXPENDITURES For the Fiscal Year Ended September 30, 2024

|  |    |            |    |           |              | County     |    |            |
|--|----|------------|----|-----------|--------------|------------|----|------------|
|  |    | Primary    |    | Local     | _            | Road       |    |            |
| Drimon, Bood                                       |    | Road Fund  |    | Road Fund |              | Commission |    | Total      |
| Primary Road  Preservation/Structural Improvements | \$ | 1,232,835  | \$ |           | \$           |            | \$ | 1,232,835  |
| Routine and Preventive Maintenance                 | Ą  | 1,232,833  | Ş  | -         | Ş            | -          | Ą  | 1,232,833  |
| Routine and Preventive Maintenance                 |    | 1,945,929  |    | -         |              | -          |    | 1,945,929  |
| Local Road   |    |            |    |           |              |            |    |            |
| Preservation/Structural Improvements               |    | -          |    | 4,256,891 |              | -          |    | 4,256,891  |
| Routine and Preventive Maintenance                 |    | -          |    | 4,846,002 |              | -          |    | 4,846,002  |
|  |    |            |    |           |              |            |    |            |
| Primary Road Structures                            |    |            |    |           |              |            |    |            |
| Preservation/Structural Improvements               |    | 645,918    |    | -         |              | -          |    | 645,918    |
| State Trunkline Maintenance                        |    | _          |    | _         |              | 1,223,783  |    | 1,223,783  |
| State Trunkline Non-Maintenance                    |    | _          |    | _         |              | 564,501    |    | 564,501    |
| State Hullkline Non-Iviaintenance                  |    |            |    |           |              | 304,301    |    | 304,301    |
| Equipment ExpenseNet                               |    |            |    |           |              |            |    |            |
| (Per Exhibit J)                                    |    | (17,078)   |    | (60,415)  |              | (11,686)   |    | (89,179)   |
|  |    |            |    |           |              |            |    |            |
| Administrative ExpenseNet                          |    |            |    |           |              |            |    |            |
| (Per Exhibit J)                                    |    | 236,441    |    | 562,738   |              | -          |    | 799,179    |
| Capital OutlayNet                                  |    |            |    |           |              |            |    |            |
| (Per Exhibit J)                                    |    | _          |    | -         |              | 219,680    |    | 219,680    |
| (* 5. 5  |    |            |    |           |              |            |    |            |
| Non-Road Projects                                  |    | -          |    | -         |              | 17,876     |    | 17,876     |
|  |    |            |    |           |              |            |    |            |
| Debt Service                                       |    |            |    |           |              |            |    |            |
| Principal Payments                                 |    | -          |    | -         |              | 1,527,575  |    | 1,527,575  |
| Interest Payments                                  |    | -          |    | -         |              | 71,072     |    | 71,072     |
| Total Expenditures                                 | \$ | 4,044,045  | \$ | 9,605,216 | \$           | 3,612,801  | \$ | 17,262,062 |
| . Julia Experiences                                |    | 1,0 14,043 |    | 3,003,210 | <del>-</del> | 5,512,551  |    | 1,,202,002 |



GRETCHEN WHITMER
GOVERNOR

RACHAEL EUBANKS STATE TREASURER

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

March 10, 2025

Board of County Road Commissioners Newaygo County Road Commission 935 One Mile Road White Cloud, Michigan 49349

#### **Dear Commissioners:**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Newaygo County Road Commission, Newaygo County, Michigan, as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the Newaygo County Road Commission's basic financial statements, and have issued our report thereon dated March 10, 2025.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Newaygo County Road Commission's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in circumstance for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Newaygo County Road Commission's internal control. Accordingly, we do not express an opinion on the effectiveness of the Newaygo County Road Commission's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a

Newaygo County Road Commission Page 2 March 10, 2025

combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Newaygo County Road Commission's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, non-compliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance, and the results of that testing, not to provide an opinion on the effectiveness of the Newaygo County Road Commission's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Newaygo County Road Commission's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited.

Sincerely,

Cary Jay Vaughn, CPA, CGFM

Administrator

Local Audit and Finance Division



GRETCHEN WHITMER
GOVERNOR

RACHAEL EUBANKS STATE TREASURER

#### INDEPENDENT AUDITOR'S COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE

March 10, 2025

Board of County Road Commissioners Newaygo County Road Commission 935 One Mile Road White Cloud, Michigan 49349

#### **Dear Commissioners:**

We have audited the financial statements of the governmental activities, the major fund, and the aggregate remaining fund information of the Newaygo County Road Commission, Newaygo County, Michigan, for the fiscal year ended September 30, 2024. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated August 22, 2024. Professional standards also require that we communicate to you the following information related to our audit.

#### Significant Audit Matters

#### Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Newaygo County Road Commission are described in Note A to the financial statements. No new accounting policies were adopted, and the application of existing policies was not changed during ended September 30, 2024. We noted no transactions entered into by the Newaygo County Road Commission during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events

Newaygo County Road Commission Page 2 March 10, 2025

affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements of the governmental activities were:

Management's estimate of the useful lives of depreciable capital assets is based on the length of time it is believed that those assets will provide some economic benefit in the future. Management's estimate of the depreciation is based on the sum-of-the-years'-digits method for road equipment and straight-line method for all other capital assets.

Management's estimate of the compensated absences is based on current hourly rates and policies regarding payment of compensation banks. Management's calculation of the current and noncurrent compensated absence liability amounts was based on an estimate of the percentage of employees' use of compensated absences.

The calculation of the net pension liability and related deferred outflows and deferred inflows of resources is based on an actuarial study which utilized certain actuarial assumptions. The actuary's calculations are based on significant assumptions, including anticipated rate of return of investments, estimated future healthcare costs, employee eligibility rates, and project salary increases. Management is responsible for reviewing the assumptions used in the actuary's calculation for reasonableness.

The calculation of the net other post-employment asset is determined using an alternative method whose estimations and assumptions are based on actuarial techniques.

We evaluated the key factors and assumptions used to develop these accounting estimates in determining that they are reasonable in relation to the financial statement taken as a whole.

The financial statement disclosures are neutral, consistent, and clear.

#### Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Newaygo County Road Commission Page 3 March 10, 2025

#### **Disagreements with Management**

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of the audit.

#### **Management Representations**

We have requested certain representations from management that are included in the management representation letter dated March 10, 2025.

#### Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Newaygo County Road Commission's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

#### Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Newaygo County Road Commission's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

#### Other Matters

We applied certain limited procedures to the management's discussion and analysis, the budgetary comparison information, pension trend data, and other postemployment benefit trend data in Exhibits I through N, which are required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on Exhibit O through Q, which accompany the financial statements but are not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the

Newaygo County Road Commission Page 4 March 10, 2025

United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

#### Restriction on Use

This information is intended solely for the use of the Newaygo County Road Commission's Board of County Road Commissioners and management of the Newaygo County Road Commission and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record, and its distribution is not limited.

Sincerely,

Cary Jay Vaughn, CPA, CGFM

Administrator

Local Audit and Finance Division